#### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

### FORM 8-K

#### **CURRENT REPORT** PURSUANT TO SECTION 13 OR 15(d) OF THE **SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event reported): January 10, 2017

Co	mmission File Number 1-9516	Exact Name of Registrant as Specified in its Charter, Address of Principal Executive Offices and Telephone Number ICAHN ENTERPRISES L.P. 767 Fifth Avenue, Suite 4700 New York, New York 10153 (212) 702-4300	State of Incorporation Delaware	I.R.S. Employer Identification No. 13-3398766
	333-118021-01	ICAHN ENTERPRISES HOLDINGS L.P. 767 Fifth Avenue, Suite 4700 New York, New York 10153 (212) 702-4300	Delaware	13-3398767
		(Former Name or Former Address, if Changed Since Last Report)		
Check the provision	11 1	form 8-K filing is intended to simultaneously satisfy the filing obligation	of the registrant und	er any of the following
	Written communication pursua	ant to Rule 425 under the Securities Act (17 CFR 230.425)		
	Soliciting material pursuant to	Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)		
	Pre-commencement communic	rations pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.	14d-2(b))	

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 7.01. Regulation FD Disclosure

On January 10, 2017, Icahn Enterprises L.P. ("Icahn Enterprises") issued a press release announcing that it, together with Icahn Enterprises Finance Corp. (together with Icahn Enterprises, the "Issuers"), intends to commence an offering of \$900 million in aggregate principal amount of Senior Notes due 2022 and Senior Notes due 2024 (collectively, the "Notes") for issuance in a private placement not registered under the Securities Act of 1933, as amended (the "Securities Act"). The proceeds from the Notes offering, together with cash and cash equivalents at Icahn Enterprises and cash received from redemptions from investment funds, will be used to redeem all of the Issuers' existing 3.500% Senior Notes due 2017 and pay related fees and expenses. A copy of the press release is attached hereto as Exhibit 99.1.

In connection with the proposed Notes offering, the Issuers are providing potential investors with certain pro forma financial information, which is attached hereto as Exhibit 99.2.

In addition, in connection with the Notes offering, Icahn Enterprises is making investor presentations to certain existing and potential investors. The investor presentation is attached hereto as Exhibit 99.3

On January 10, 2017, Icahn Enterprises also announced that the board of directors of its general partner approved a rights offering to raise proceeds of approximately \$600 million. A copy of the press release is attached hereto as Exhibit 99.4.

This Current Report on Form 8-K is neither an offer to sell nor a solicitation of an offer to buy any securities of Icahn Enterprises.

The information in this Item 7.01, including the exhibits attached hereto, of this Current Report on Form 8-K shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be deemed to be incorporated by reference into any of the Registrant's filings under the Securities Act or the Exchange Act, whether made before or after the date hereof and regardless of any general incorporation language in such filings, except to the extent expressly set forth by specific reference in such a filing.

#### Item 9.01. Financial Statements and Exhibits

(d) Exhibits

99.1 – Press Release dated January 10, 2017 announcing notes offering.

99.2 – Certain pro forma financial information.

99.3 – Investor Presentation.

99.4 – Press Release dated January 10, 2017 announcing rights offering.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, each Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ICAHN ENTERPRISES L.P.

(Registrant)

By: Icahn Enterprises G.P. Inc.

its general partner

By: /s/ Peter Reck

Peter Reck

Chief Accounting Officer

ICAHN ENTERPRISES HOLDINGS L.P.

(Registrant)

By: Icahn Enterprises G.P. Inc.

its general partner

By: /s/ Peter Reck

Peter Reck

Chief Accounting Officer

Date January 10, 2017

Date: January 10, 2017

#### Icahn Enterprises L.P. Intends to Offer New Senior Notes

(New York, New York, January 10, 2017) — Icahn Enterprises L.P. (NASDAQ: IEP) — Icahn Enterprises L.P. ("Icahn Enterprises") announced today that it, together with Icahn Enterprises Finance Corp. (together with Icahn Enterprises, the "Issuers"), intends to commence an offering of \$900 million in aggregate principal amount of Senior Notes due 2022 and Senior Notes due 2024 (collectively, the "Notes") for issuance in a private placement not registered under the Securities Act of 1933, as amended (the "Securities Act"). The Notes will be guaranteed by Icahn Enterprises Holdings L.P. The proceeds from the Notes offering, together with cash and cash equivalents at Icahn Enterprises and cash received from redemptions from investment funds, will be used to redeem all of the Issuers' existing 3.500% Senior Notes due 2017 and pay related fees and expenses. There can be no assurance that the issuance and sale of any debt securities or the redemption of the Issuers' 3.500% Senior Notes due 2017 will be consummated.

The Notes and related guarantee are being offered only (1) in the United States to persons reasonably believed to be qualified institutional buyers in reliance on Rule 144A under the Securities Act and (2) outside the United States to persons other than "U.S. persons" in compliance with Regulation S under the Securities Act. The Notes and related guarantee have not been registered under the Securities Act or the securities laws of any other jurisdiction and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements.

This press release is being issued pursuant to and in accordance with Rule 135c under the Securities Act. This press release shall not constitute an offer to sell or a solicitation of an offer to buy any securities of the Issuers.

#### About Icahn Enterprises L.P.

Icahn Enterprises L.P. (NASDAQ: IEP), a master limited partnership, is a diversified holding company engaged in ten primary business segments: Investment, Automotive, Energy, Metals, Railcar, Gaming, Mining, Food Packaging, Real Estate and Home Fashion.

#### **Caution Concerning Forward-Looking Statements**

This release contains certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, many of which are beyond our ability to control or predict. Forward-looking statements may be identified by words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," "will" or words of similar meaning and include, but are not limited to, statements about the expected future business and financial performance of Icahn Enterprises L.P. and its subsidiaries. Among these risks and uncertainties are risks related to economic downturns, substantial competition and rising operating costs; risks related to our investment activities, including the nature of the investments made by the funds we manage, losses in the funds and loss of key employees; risks related to our automotive activities, including exposure to adverse conditions in the automotive industry, and risks related to operations in foreign countries; risks related to our energy business, including the volatility and availability of crude oil, other feed stocks and refined products, unfavorable refining margin (crack spread), interrupted access to pipelines, significant fluctuations in nitrogen fertilizer demand in the agricultural industry and seasonality of results; risk related to our gaming operations, including reductions in discretionary spending due to a downturn in the local, regional or national economy, intense competition in the gaming industry from present and emerging internet online markets and extensive regulation; risks related to our railcar activities, including reliance upon a small number of customers that represent a large percentage of revenues and backlog, the health of and prospects for the overall railcar industry and the cyclical nature of the railcar manufacturing business; risks related to our mining operations, including the volatility of the global price of iron ore and global demand levels for iron ore; risks related to our food packaging activities, including competition from better capitalized competitors, inability of its suppliers to timely deliver raw materials, and the failure to effectively respond to industry changes in casings technology; risks related to our scrap metals activities, including potential environmental exposure; risks related to our real estate activities, including the extent of any tenant bankruptcies and insolvencies; risks related to our home fashion operations, including changes in the availability and price of raw materials, and changes in transportation costs and delivery times; and other risks and uncertainties detailed from time to time in our filings with the Securities and Exchange Commission. Past performance in our Investment segment is not necessarily indicative of future performance. We undertake no obligation to publicly update or review any forward-looking information, whether as a result of new information, future developments or otherwise.

### **Contact:**

Investor Contact: SungHwan Cho Chief Financial Officer (212) 702-4300

#### **Summary Consolidated Historical and Other Financial Data**

The following tables contain our summary consolidated historical financial data, which should be read in conjunction with our consolidated financial statements and the related notes thereto, and "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in our Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2016 and our Annual Report on Form 10-K for the fiscal year ended December 31, 2015.

The summary consolidated historical financial data and segment operating data as of September 30, 2016 and for the nine months ended September 30, 2015 and 2016 have been derived from our unaudited condensed consolidated financial statements contained in our Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2016. The summary consolidated historical financial data and segment operating data for the fiscal years ended December 31, 2013, 2014 and 2015 have been derived from our audited consolidated financial statements contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2015. Certain reclassifications from the prior year presentation have been made to conform to the current year presentation. The segment operating data for the twelve months ended September 30, 2016 have been calculated as follows: (i) the audited segment operating data for the year ended December 31, 2015, less (ii) the unaudited segment operating data for the nine months ended September 30, 2015, plus (iii) the unaudited segment operating data for the nine months ended September 30, 2016. The financial data presented below is not necessarily indicative of the results that may be expected for any future periods and the financial data presented for the interim periods are not necessarily indicative of the results that may be expected for the full year.

The summary consolidated pro forma financial data set forth below gives effect to the initial closing of the sale of ARL to SMBC Rail, assuming no exercise of the option to sell additional railcars to SMBC Rail as described under "— Recent Developments," as if it had occurred on September 30, 2016 for balance sheet data purposes and January 1, 2015 for income statement purposes. Such data is based on assumptions and is presented for illustrative and informational purposes only and does not purport to represent what our actual financial position or results of operations would have been had such events actually been completed on the date or for the periods indicated, and is not necessarily indicative of our financial position or results of operations as of the specified date or in the future.

Nine Months Ended

	Year	Ended Decemb	oer 31,		nths Ended mber 30,
	2013	2014	2015	2015	2016
		(in mill	lions, except per	unit data)	
				(una	nudited)
Statement of Operations Data:	<b># 45 505</b>	ф 10 OFD	ф 1 4 CO 4	ф 11 DC1	ф. 11 F4C
Net sales	\$ 17,785	\$ 18,072	\$ 14,604	\$ 11,264	\$ 11,546
Other revenues from operations	988	1,250	1,386	1,042	1,506
Net gain (loss) from investment activities	1,694	(564)	(987)	236	(826)
Net income (loss)	2,444	(529)	(2,127)	23	(1,656)
Less: Net (income) loss attributable to non-					
controlling interests	(1,419)	156	933	(90)	734
Net income (loss) attributable to Icahn					
Enterprises	\$ 1,025	\$ (373)	\$ (1,194)	\$ (67)	\$ (922)
Net income (loss) attributable to Icahn					
Enterprises allocable to:					
Limited partners	\$ 1,005	\$ (366)	\$ (1,170)	\$ (66)	\$ (904)
General partner	20	(7)	(24)	(1)	(18)
	\$ 1,025	\$ (373)	\$ (1,194)	\$ (67)	\$ (922)
Basic income (loss) per LP unit	\$ 9.14	\$ (3.08)	\$ (9.29)	\$ (0.53)	\$ (6.70)
Basic weighted average LP units outstanding	110	119	126	125	135
Diluted income (loss) per LP unit	\$ 9.07	\$ (3.08)	\$ (9.29)	\$ (0.53)	\$ (6.70)
Diluted weighted average LP units outstanding	111	119	126	125	135

					_	Year Eı	ided 1	December	31,			hs Ended oer 30,
					_	2013	20	)14	201	2015		2016
							(1	in millions	exce	pt per unit data)	)	
								(	unaud	lited)		
Other Financial D		<b>.</b>	(4)		ф	1.004	ф	70F #	4.0	о ф 100	_	t 160
EBITDA attributab				(4)	\$	,	•	705 \$		98 \$ 1,08	_	\$ 163
Adjusted EBITDA			Enterpris	ses <sup>(4)</sup>		1,899		018		29 1,16		685
Cash distributions of	declared pe	er LP unit				4.50	(	5.00	6.0	00 4.5	0	4.50
						Hia	torica	.1				ro Forma Adiusted <sup>(2)</sup>
					As of 1	December 3		11		As of	AS	Aujusteu Augusteu
			20		AS 01	2014	01,	2015	– s	eptember 30,	Sep	tember 30,
				13	-	2014	_			2016		2016
							(	(in millions	s)	(1170	ıdited	)
Balance Sheet Dat	ta:									(unat	lanea	)
Cash and cash equi			\$ 3	3,257	\$	2,908	\$	2,078	\$	2,002	\$	3,352
Investments			•	2,261	-	14,480		15,351	4	9,987	_	9,987
Property, plant and	equipmen	t, net		3,077		8,955		9,535		11,446		10,237
Total assets		· 		1,706		35,743		36,403		33,085		33,152
Deferred tax liabilit	ty			,394		1,255		1,197		1,680		1,798
Due to brokers			2	2,203		5,197		7,317		3,030		3,030
Post-employment b	enefit liab	ility		1,111		1,391		1,224		1,204		1,204
Debt		,	g	,256		11,541		12,594		12,971		10,931
Equity attributable	to Icahn E	nterprises	(	5,092		5,443		3,987		2,488		4,064
				TT!-4!	1					Pro F		(3)
	-			Histori Ni		nths Ended	Tv	welve Mon	ths	Pro F		ne Months
	Year E	Inded Decen	ıber 31,			nber 30,		Ended eptember	30.	Year Ended December 31,	Ser	Ended tember 30
	2013	2014	2015	2	015	2016		2016		2015		2016
						(in millio	ns)					
Cogmont Oneveting	Datas				(una	udited)		(unaudited	.)	(una	udited	l)
Segment Operating I Consolidated	Data:											
revenues:												
Investment	\$ 2,031	\$ (218)	\$ (865)	) \$	355	\$ (760)	) \$	(1,980	)) :	(865)	\$	(760)
Automotive	6,876	7,324	7,853	5	,876	7,516		9,493	3	7,853		7,516
Energy	9,063	9,292	5,442	4	,408	3,425		4,459		5,442		3,425
Metals	929	711	365		304	207		268		365		207
Railcar	744	809	948		655	719		1,012		983		549
Gaming	571	849	811		615	743		939		811		743
Mining <sup>(1)</sup>	_	_	28		16	41		53		28		41
0	346	346	337		254	247		330		337		247
Food Packaging					103	68		96	i	131		68
Food Packaging Real Estate	85	101	131									
Food Packaging Real Estate Home Fashion	85 187	181	194		148	152		198		194		152
Food Packaging Real Estate	85			£ 4.5			\$	198 73 14,941	3	194 28 15,307	\$	152 18 12,206

			H	listorical				Pro F	orma	(3)
	Year F	Ended Dece	mber 31,		nths Ended nber 30,	Twelve Months Ended September 30,	Y	/ear Ended ecember 31,	Ni	ne Months Ended otember 30,
	2013	2014	2015	2015	2016	2016		2015		2016
					(in million	ns)				
			()	N	(unaudite	d)				
Adjusted EBITDA b										
Investment	\$ 1,912	\$ (385)	,		\$ (788)	\$ (2,038)	\$	(1,100)	\$	(788)
Automotive	591	630	651	481	642	812		651		642
Energy	869	716	755	702	270	323		755		270
Metals	(18)	(15)	(29)	(18)	(11)	(22)		(29)		(11)
Railcar	311	415	492	358	332	466		372		190
Gaming	66	99	140	111	109	138		140		109
Mining <sup>(1)</sup>	_	_	(9)	(5)	(3)	(7)		(9)		(3)
Food Packaging	67	66	59	45	39	53		59		39
Real Estate	46	46	45	32	29	42		45		29
Home Fashion	1	5	6	4	_	2		6		_
Holding Company	(170)	(155)	(10)	(50)	6	46		(10)		6
	\$ 3,675	\$ 1,422	\$ 1,000	\$ 1,810	\$ 625	\$ (185)	\$	880	\$	483
			H	listorical				Pro F	orma	(3)
			H		nths Ended	Twelve Months		Pro F		ne Months
	Year F	Ended Dece		Nine Mo	nths Ended nber 30,	Ended	Y	ear Ended	Ni	ne Months Ended
	Year F	Ended Dece		Nine Mo			Y		Ni	ne Months
			mber 31,	Nine Mor Septer	nber 30,	Ended September 30, 2016	Y	Year Ended ecember 31,	Ni	ne Months Ended otember 30,
			mber 31,	Nine Mor Septer	2016	Ended September 30, 2016	Y	Year Ended ecember 31,	Ni	ne Months Ended otember 30,
Adjusted EBITDA a	2013	2014	mber 31, 2015	Nine Moi Septer 2015	2016 (in million	Ended September 30, 2016	Y	Year Ended ecember 31,	Ni	ne Months Ended otember 30,
Adjusted EBITDA at Investment	2013	2014	mber 31,  2015  Enterprises	Nine Moi Septer 2015	2016 (in million	Ended September 30, 2016	Y	Year Ended ecember 31,	Ni	ne Months Ended otember 30,
	2013 ttribtuable	2014 e to Icahn	mber 31,  2015  Enterprises	Nine Mor Septer 2015	nber 30,  2016  (in million (unaudite	Ended September 30, 2016	Y Do	Vear Ended ecember 31, 2015	Ni Sep	ne Months Ended otember 30, 2016
Investment	2013 ttribtuable \$ 816	2014 2 to Icahn \$ (162)	2015 Enterprises \$ (500)	Nine Mor Septer 2015 (4): \$ 71	2016 (in million (unaudite  \$ (384)	Ended September 30, 2016  ass d  \$ (955)	Y Do	Vear Ended ecember 31, 2015	Ni Sep	ne Months Ended otember 30, 2016
Investment Automotive	2013 ttribtuable \$ 816 462	2014 2 to Icahn (162) 502	2015  Enterprises \$ (500) 531	Nine Mon Septer 2015 (4): \$ 71 389	2016 (in million (unaudite  \$ (384) 537	Ended September 30, 2016  ass   d)	Y Do	(500)	Ni Sep	ne Months Ended otember 30, 2016
Investment Automotive Energy	2013 ************************************	2014 2 to Icahn 3 (162) 502 415	2015  Enterprises \$ (500) 531 436	Nine Mon Septer 2015 (44): \$ 71 389 406	2016 (in million (unaudite  \$ (384) 537 136	Ended september 30, 2016  ass d)  \$ (955) 679 166	Y Do	(500) 531 436	Ni Sep	(384) 537 136
Investment Automotive Energy Metals	2013 ************************************	2014  to Icahn  \$ (162) 502 415 (15)	Enterprises \$ (500) 531 436 (29)	Nine Mon Septer 2015 (44): \$ 71 389 406 (18)	2016 (in million (unaudite) \$ (384) 537 136 (11)	Ended september 30, 2016  ass   (955) 679 166 (22)	Y Do	(500) 531 436 (29)	Ni Sep	(384) 537 136 (11)
Investment Automotive Energy Metals Railcar	2013 ************************************	2014  2014  2 to Icahn  3 (162) 502 415 (15) 269	mber 31,  2015  Enterprises \$ (500)  531  436 (29) 318	Nine Mo Septer 2015 (4): \$ 71 389 406 (18) 229	*** style="background-color: blue;">*** style="background-color: b	Ended   September 30,   2016	Y Do	(500) 531 436 (29) 230	Ni Sep	(384) 537 136 (11) 136
Investment Automotive Energy Metals Railcar Gaming	2013 ************************************	2014  2014  2 to Icahn  3 (162) 502 415 (15) 269	Enterprises \$ (500) 531 436 (29) 318 95	Nine Mo Septer 2015 (44): \$ 71 389 406 (18) 229 76	*** style="background-color: blue;">*** style="background-color: b	Ended   September 30,   2016	Y Do	(500) 531 436 (29) 230 95	Ni Sep	(384) 537 136 (11) 136 73
Investment Automotive Energy Metals Railcar Gaming Mining <sup>(1)</sup>	2013 ttribtuable \$ 816 462 556 (18) 111 45	*** 2014  *** to Icahn ** (162) ** 502 ** 415 ** (15) ** 269 ** 66	Enterprises \$ (500) 531 436 (29) 318 95 (6)	Nine Mo Septer 2015 (4): \$ 71 389 406 (18) 229 76 (4)	*** style="background-color: blue;">*** style="background-color: blue;">** style="background-color: blue;">*** style="background-color: bl	\$ (955) 679 166 (22) 361 92 (4)	Y Do	(500) 531 436 (29) 230 95 (6)	Ni Sep	(384) 537 136 (11) 136 73 (2)
Investment Automotive Energy Metals Railcar Gaming Mining <sup>(1)</sup> Food Packaging	2013  ttribtuable \$ 816	*** to Icahn**  *** (162)  502  415  (15)  269  66  — 47	Enterprises \$ (500) 531 436 (29) 318 95 (6) 43	Nine Mo Septer 2015 \$ 71 389 406 (18) 229 76 (4) 33	\$ (384) 537 136 (11) 272 73 (2) 29	\$ (955) 679 166 (22) 361 92 (4) 39	Y Do	(500) 531 436 (29) 230 95 (6) 43	Ni Sep	(384) 537 136 (11) 136 73 (2) 29
Investment Automotive Energy Metals Railcar Gaming Mining <sup>(1)</sup> Food Packaging Real Estate	2013  ttribtuable \$ 816	** to Icahn**  ** (162)  502  415  (15)  269  66   47  46	Enterprises \$ (500) 531 436 (29) 318 95 (6) 43 45	Nine Mo Septer 2015 \$ 71 389 406 (18) 229 76 (4) 33 32	\$ (384) 537 136 (11) 272 73 (2) 29	\$ (955) 679 166 (22) 361 92 (4) 39 42	Y Do	(500) 531 436 (29) 230 95 (6) 43 45	Ni Sep	(384) 537 136 (11) 136 73 (2) 29

- (1) Mining segment results for 2015 are for the period commencing June 1, 2015.
- (2) Pro forma as adjusted to give effect to (i) the initial closing of the sale of ARL to SMBC Rail assuming no exercise of the option to sell additional railcars to SMBC Rail as described under "— Recent Developments," (ii) this offering and the use of proceeds therefrom and (iii) the Rights Offering of \$600 million, as if each had occurred as of September 30, 2016.
- (3) The adjustments made to arrive at the pro forma financial information reflect, as it relates to the initial closing of the sale of ARL to SMBC Rail as if it had been completed as of January 1, 2015, (i) the removal of ARL's results from our historical results assuming no exercise of the option to sell additional railcars to SMBC Rail as described under "— Recent Developments" and (ii) the adding back of historically eliminated intercompany net sales between ARI to ARL during the year ended December 31, 2015. There were no net sales recorded by ARI to ARL during the nine months ended September 30, 2016. See "Non-GAAP Financial Measures."
- (4) EBITDA represents earnings before interest expense, net, income tax (benefit) expense and depreciation and amortization. We define Adjusted EBITDA as EBITDA excluding the effects of impairment,

restructuring costs, certain pension plan expenses, FIFO impacts, OPEB curtailment gains, certain share-based compensation, major scheduled turnaround, disposal of assets, certain proxy matter expenses, certain acquisition expenses, losses on extinguishment of debt, unrealized gain and losses on derivatives and certain commercial settlement charges. We conduct substantially all of our operations through subsidiaries. The operating results of our subsidiaries may not be sufficient to make distributions to us. In addition, our subsidiaries are not obligated to make funds available to us for payment of our indebtedness, payment of distributions on our depositary units or otherwise, and distributions and intercompany transfers from our subsidiaries to us may be restricted by applicable law or covenants contained in debt agreements and other agreements to which these subsidiaries currently may be subject or into which they may enter in the future. The terms of any borrowings of our subsidiaries or other entities in which we own equity may restrict dividends, distributions or loans to us.

We believe that providing EBITDA and Adjusted EBITDA to investors has economic substance as these measures provide important supplemental information regarding our performance to investors and permits investors and management to evaluate the core operating performance of our business. Additionally, we believe this information is frequently used by securities analysts, investors and other interested parties in the evaluation of companies that have issued debt. Management uses, and believes that investors benefit from referring to these non-GAAP financial measures in assessing our operating results, as well as in planning, forecasting and analyzing future periods. Adjusting earnings for these charges allows investors to evaluate our performance from period to period, as well as our peers, without the effects of certain items that may vary depending on accounting methods and the book value of assets. Additionally, EBITDA and Adjusted EBITDA present meaningful measures of corporate performance exclusive of our capital structure and the method by which assets were acquired and financed.

EBITDA and Adjusted EBITDA have limitations as analytical tools, and you should not consider them in isolation, or as substitutes for analysis of our operating results or cash flows as reported under U.S. GAAP. For example, EBITDA and Adjusted EBITDA:

- · do not reflect our cash expenditures, or future requirements for, capital expenditures or contractual commitments;
- do not reflect changes in, or cash requirements for, our working capital needs;
- do not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments on our debt; and
- do not adjust for all non-cash income or expense items that are reflected in our statements of cash flows.

Although depreciation and amortization are non-cash charges, the assets being depreciated or amortized often will have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect any cash requirements for such replacements. Other companies in the industries in which we operate may calculate EBITDA and Adjusted EBITDA differently than we do, limiting their usefulness as comparative measures. In addition, EBITDA and Adjusted EBITDA do not reflect the impact of earnings or charges resulting from matters we consider not to be indicative of our ongoing operations.

EBITDA and Adjusted EBITDA are not measurements of our financial performance under U.S. GAAP and should not be considered as alternatives to net income or any other performance measures derived in accordance with U.S. GAAP or as alternatives to cash flow from operating activities as a measure of our liquidity. Given these limitations, we rely primarily on our U.S. GAAP results and use EBITDA and Adjusted EBITDA only as a supplemental measure of our financial performance. See "Non-GAAP Financial Measures" earlier in this offering memorandum.

The following table reconciles, on a basis attributable to Icahn Enterprises, net income attributable to Icahn Enterprises to EBITDA and EBITDA to Adjusted EBITDA for the periods indicated:

			I	Iistorical			Pro F	orma <sup>(1)</sup>
		nded Dece		Septer	nths Ended nber 30,	Twelve Months Ended September 30,	Year Ended December 31,	Nine Months Ended September 30,
	2013	2014	2015	2015	2016	2016	2015	2016
					(in milli	,		
Attributable to Icahn En	.townwises:				(unaudi	ited)		
Net income (loss)	\$ 1,025	\$ (373)	\$(1,194)	\$ (67)	\$ (922)	\$ (2,049)	\$ (1,189)	\$ (940)
Interest expense, net	464	614	762	563	468	667	717	420
Income tax (benefit)	404	014	702	303	400	007	/1/	420
expense	(170)	(109)	14	133	61	(58)	13	42
Depreciation, depletion	(170)	(103)	14	133	01	(30)	15	42
and amortization	485	573	616	456	556	716	569	505
EBITDA attributable to	403		010	430	330	/10	303	303
Icahn Enterprises	\$ 1,804	\$ 705	\$ 198	\$ 1,085	\$ 163	\$ (724)	\$ 110	\$ 27
Impairment of assets	14	72	544	8	429	965	544	429
Restructuring costs	41	67	80	47	24	57	80	24
Non-service cost of U.S.								
based pension	4	(6)	1	_	10	11	1	10
FIFO impact (favorable)						-		
unfavorable	(15)	94	35	20	(18)	(3)	35	(18)
OPEB curtailment								
gains	(15)	_	_	_	_	_	_	_
Certain share-based								
compensation				_				
expense	20	8	11	7	_	4	11	_
Major scheduled		_						
turnaround expense	_	5	62	13	20	69	62	20
Losses on divestitures	46		_		_	_	_	_
Expenses related to			_				_	
certain acquisitions	_	_	5	6	_	(1)	5	_
Net loss on								
extinguishment of debt	_	152	1	1	1	1	1	1
(Gain) loss on certain	4.6							
derivatives	(43)	(41)	2	11	23	14	2	23
Other	43	(38)	(10)	(30)	33	53	(10)	33
Adjusted EBITDA								
attributable to Icahn								
Enterprises	\$ 1,899	\$ 1,018	\$ 929	\$ 1,168	\$ 685	\$ 446	\$ 841	\$ 549

<sup>(1)</sup> The adjustments made to arrive at the pro forma financial information reflect, as it relates to the initial closing of the sale of ARL to SMBC Rail as if it had been completed as of January 1, 2015, (i) the removal of ARL's results from our historical results and (ii) the adding back of historically eliminated intercompany net sales between ARI to ARL during the year ended December 31, 2015. There were no net sales recorded by ARI to ARL during the nine months ended September 30, 2016. See "Non-GAAP Financial Measures."

The following table reconciles net income to EBITDA and EBITDA to Adjusted EBITDA for the year ended December 31, 2013 for each of our segments:

	Inv	estment	Aut	omotive	Energy	Metals	Ra	ilcar	Gaming	P	Food ackaging	eal tate				olding mpany	Co	nsolidate
									(in millions) (unaudited	)		 	•	,	23			
Before non- controlling									, unuuunte	- <i>)</i>								
interests: Net income (loss)	\$	1,902	\$	263	\$ 479	\$ (28)	\$	139	\$ 19	\$	43	\$ 17	\$	(16)	\$	(374)	\$	2,444
Interest expense, net		10		108	47	_		40	13		22	4		_		300		544
Income tax (benefit) expense		_		(180)	195	(20)		31	3		(51)			_		(96)		(118)
Depreciation, depletion and amortization		_		296	208	26		92	34		21	23		8				708
EBITDA before non-controlling interests	\$	1,912	\$	487	\$ 929	\$ (22)	\$	302	\$ 69	\$	35	\$ 44	\$	(8)	\$	(170)	\$	3,578
Impairment of																		
assets Restructuring		_		8	_	2		_	3		_	2		1		_		16
costs Non-service cost of U.S. based		_		40	_	_		_	_		_	_		10		_		50
pension FIFO impact (favorable)				2	_	_		_			3	_		_		_		5
unfavorable		_		_	(21)	_		_	_		_	—		_		_		(21
OPEB curtailment gains Certain share-based		_		(19)	_	_		_	_		_	_		_		_		(19
compensation expense		_		5	18	_		5	_		_	_		_				28
Major scheduled turnaround expense																		
Losses on divestitures				60														60
Expenses related to certain acquisitions				00														00
Net (gain) loss on extinguishment of debt					(E)				5									
Gain on certain		_		_	(5)	_		_	5		_	_				_		_
derivatives Other				 8	(51) (1)			4	(11)		29	_		(2)		_		(51 29
Adjusted EBITDA before non- controlling					<u>(1</u> )				<u>(11</u> )	_		_		<u>(</u> _)				
interests	\$	1,912	\$	591	\$ 869	\$ (18)	\$	311	\$ 66	\$	67	\$ 46	\$	1	\$	<u>(170</u> )	\$	3,675
Adjusted EBITDA attributable to Icahn Enterprises:											_			_				
Net income (loss) Interest expense,	\$	812	\$	250	\$ 289	\$ (28)	\$	30	\$ 13	\$	32	\$ 17	\$	(16)	\$	(374)	\$	1,025
net Income tax (benefit)		4		88	32	_		11	9		16	4		_		300		464
expense Depreciation, depletion and		_		(191)	162	(20)		9	2		(36)	_		_		(96)		(170
amortization EBITDA	_			234	121	26	_	35	23	_	<u>15</u>	23		8	_	_		485
attributable to Icahn Enterprises	\$	816	\$	381	\$ 604	\$ (22)	\$	85	\$ 47	\$	27	\$ 44	\$	(8)	\$	(17 <u>0</u> )	\$	1,804
Impairment of assets		_		7		2	_	_	2			2		1		_		14
Restructuring costs		_		31	_	_		_	_		_	_		10		_		41

	Investment	Automotive	Energy	Metals	Railcar	Gaming	Food Packaging	Real Estate	Home Fashion	Holding Company	Consolidated
	<u> </u>	<u> </u>	<u> </u>	112000		(in millions) (unaudited)		Lotate	1 4511011	<u>company</u>	<u>consomuteu</u>
Non-service cost of U.S. based pension		2				()	2				4
FIFO impact (favorable)		2	<del>-</del>	<del>-</del>	_		2	_	<del>_</del>		
unfavorable OPEB curtailment	_	_	(15)	_	_	_	_	_	_	_	(15)
gains	_	(15)	_	_	_	_	_	_	_	_	(15)
Certain share-based compensation			40								20
expense Major scheduled turnaround	_	4	13	_	3	_	_	_	_	_	20
expense	_	_	_	_	_	_	_	_	_	_	
Losses on divestitures	_	46	_	_	_	_	_	_	_	_	46
Expenses related to certain acquisitions	_	_	_	_	_	_	_	_	_	_	_
Net (gain) loss on extinguishment of debt			(3)			3					
Gain on certain derivatives		<u> </u>	(43)	_	_	3		_		_	(43)
Other		6	(43)	2	23	(7)	21		(2)		43
Adjusted EBITDA attributable to Icahn											
Enterprises	\$ 816	\$ 462	\$ 556	\$ (18)	\$ 111	\$ 45	\$ 50	\$ 46	\$ 1	\$ (170)	\$ 1,899

The following table reconciles net income to EBITDA and EBITDA to Adjusted EBITDA for the year ended December 31, 2014 for each of our segments:

<b></b>	Inve	<u>estment</u>	Auto	<u>omotive</u>	Energy	Metals	Railc		Gaming (in millions) (unaudited)	Pa	Food ckaging	Real Estate		Holding Company	<u>Cor</u>	<u>isolidated</u>
Before non- controlling interests:																
Net (loss) income	\$	(684)	\$	(90)	\$ 168	\$ (25)	\$ 18	8	\$ 269	\$	9	\$ 22	\$ 2	\$ (388)	\$	(529)
Interest expense, net		299		123	35		5		11		14	3	_	290		832
Income tax expense (benefit)		_		91	73	(18)	5	6	(147)		3	_	_	(161)		(103)
Depreciation, depletion and amortization				335	219	26	10	<u>6</u>	50		22	22	7			787
EBITDA before non-controlling interests	\$	(385)	\$	459	\$ 495	\$ (17)	\$ 40	7	\$ 183	\$	48	\$ 47	\$ 9	\$ (259)	\$	987
Impairment of assets		_		24	103	3					_	5				135
Restructuring													(8)			
Costs Non-service cost of U.S. based		_		86	_	_	_	-	_		_	_	(2)	_		84
pension FIFO impact		_		(6)		_	_	_			(1)	_		_		(7)
(favorable) unfavorable		_		_	161	_	_		_		_	_	_	_		161
OPEB curtailment gains		_		_	_	_	_	_	_		_	_	_	_		_
Certain share-based compensation																
expense Major scheduled		_		(4)	13	_		3	_		_	_	_	_		12
turnaround expense		_		_	7	_	_	_	_		_	_	_	_		7
Losses on divestitures		_		_	_	_	_	_	_		_	_	_	_		_
Expenses related to certain																
acquisitions Net loss on extinguishment		_		_	_	_	_	-	_		_	_	_	_		_
of debt		_		36	_	_	:	2	_		16	_	_	108		162
Gain on certain derivatives		_		_	(63)	_	_	_	_		_	_	_	_		(63)
Other		<u> </u>		35		(1)		3	(84)		3	(6)	(2)	(4)	_	(56)
Adjusted EBITDA before non- controlling		(DO=)				* · · · ·		_		_						
interests	\$	(385)	\$	630	\$ 716	<u>\$ (15)</u>	\$ 41.	5	\$ 99	\$	66	\$ 46	\$ 5	<u>\$ (155)</u>	\$	1,422
Adjusted EBITDA attributable to Icahn Enterprises:																
Net (loss) income			\$		\$ 95	\$ (25)				\$		\$ 22	\$ 2	\$ (388)	\$	(373)
Interest expense, net Income tax expense (benefit)		143		99	20 64	(18)	4:		7 (102)		10	3		290 (161)		(109)
Depreciation, depletion and						` ´			Ì			22	-	(101)		Ì
amortization EBITDA attributable to	_			270	124	26	7.	4	34		16	22	<u>7</u>			<u>573</u>
Icahn Enterprises	\$	(162)	\$	362	\$ 303	<u>\$ (17)</u>	\$ 26	<u>4</u>	\$ 124	\$	34	\$ 47	\$ 9	<u>\$ (259)</u>	\$	705
Impairment of assets		_		19	45	3	_	_				5				72
Restructuring costs		_		69	_	_	_	_	_		_	_	(2)	_		67

	Investment	Automotive	Energy	Metals	Railcar	Gaming	Food Packaging	Real Estate	Home Fashion	Holding Company	Consolidated
			<b>_</b>			(in millions) (unaudited)					
Non-service cost of U.S. based						()					
pension	_	(5)	_	_	_		(1)	_	_	_	(6)
FIFO impact (favorable)			0.4								0.4
unfavorable OPEB curtailment	<del>-</del>	_	94	_	_	_	_	_	_	_	94
gains		_		_		_		_		_	_
Certain share-based compensation											
expense	_	(3)	9	_	2	_	_	_	_	_	8
Major scheduled turnaround											
expense			5	_	_			_	_		5
osses on divestitures	_	_	_	_	_	_	_	_	_	_	_
Expenses related to certain acquisitions	_	_	_	_	_	_	_	_	_	_	
Net loss on extinguishment											
of debt	_	31	_	_	1	_	12	_	_	108	152
Gain on certain derivatives	_	_	(41)	_	_		_	_	_	_	(41)
Other		29		(1)	2	(58)	2	(6)	(2)	(4)	(38)
Adjusted EBITDA attributable to Icahn											
Enterprises	\$ (162)	\$ 502	\$ 415	\$ (15)	\$ 269	\$ 66	\$ 47	\$ 46	\$ 5	\$ (155)	\$ 1,018

The following table reconciles net income to EBITDA and EBITDA to Adjusted EBITDA for the year ended December 31, 2015 for each of our segments:

for each of our segments	٠.																			
													ood			Home				
	In	vestment	Aut	tomotive	Energy	<u>Meta</u>	ls F	Railcar				Pac	kaging	Esta	te	Fashio	<u>1 C</u>	ompany	Con	solidated
											nillions) audited)									
Before non-controlling interests:										(uni	iudited)									
Net (loss) income	\$	(1,665)	\$	(352)	\$ 7	\$ (51)	) \$		\$	38	\$ (195)	\$	(3)	\$ 61		\$ (4)	\$		\$	(2,127)
Interest expense, net		563		138	45	_		80		11	2		12	2	2	_		288		1,141
Income tax expense (benefit)		_		50	59	(32)	)	69		27	1		10	_	-	_		(116)		68
Depreciation, depletion and amortization		_		346	229	29		127		63	8		19	21		7		_		849
EBITDA before non-				340			-	127	_	03			13							043
controlling interests	\$	(1,102)	\$	182	\$ 340	\$ (54)	) \$	489	\$ :	139	\$ (184)	\$	38	\$ 84	ı	\$ 3	\$	(4)	\$	(69)
Impairment of assets	_			344	253	20	_	_	_	=	169		=			_	_	=		788
Restructuring costs		_		89	_	2		_		_	_		5	_		1		_		97
Non-service cost of U.S. based						_							_			_				
pension		_		(1)	_	_		_		—	_		3	_	-	_		_		2
FIFO impact (favorable)																				
unfavorable		_		_	60	_		_		_	_		_	_	-	_		_		60
OPEB curtailment gains Certain share-based										_			_							
compensation expense		_		(1)	13	_		1		_	_		_	_		_		_		13
Major scheduled turnaround				(1)	13			-												13
expense		_		_	109	_		_		_	_		_	_	-	_		_		109
Losses on divestitures		_		_	_	_		_		_	_		_	_	-	_		_		_
Expenses related to certain																				
acquisitions		_		6	_			_		_	_		_		-	_		_		6
Net loss on extinguishment of debt		_		_	_	_		2		_	_		_	_		_		_		2
Loss on certain derivatives		_		_	2	_		_		_	_		_	_	-	_		_		2
Other		2		32	(22)	3				1	6		13	(41	)	2	_	(6)		(10)
Adjusted EBITDA before non	-	(4.400)		054		A (20)		400			<b>.</b> (0)			A 4-				(4.0)		4 000
controlling interests	\$	(1,100)	\$	651	\$ 755	\$ (29)	) \$	492	\$ :	140	<u>\$ (9)</u>	\$	59	\$ 45	2	\$ 6	\$	(10)	\$	1,000
Adjusted EBITDA attributable to	,																			
Icahn Enterprises: Net (loss) income	\$	(760)	\$	(299)	\$ 25	\$ (51)	) \$	137	\$	26	\$ (150)	¢	(3)	\$ 61		\$ (4)	\$	(176)	\$	(1,194)
Interest expense, net	Ф	259	Ф	113	25	\$ (31)	) 3	57	Ф	7	3 (130)	Ф	9	3 OI		\$ (4)	Ф	288	Ф	762
Income tax expense (benefit)		_		46	54	(32)	)	36		18	1		7	_		_		(116)		14
Depreciation, depletion and						(- ,	,											( -/		
amortization				285	125	29		86		43	6		14	21	L	7				616
EBITDA attributable to Icahn							_													
Enterprises	\$	(501)	\$	145	\$ 229	\$ (54)	) \$	316	\$	94	<u>\$ (141)</u>	\$	27	\$ 84	1	<u>\$3</u>	\$	(4)	\$	198
Impairment of assets				282	110	20				_	130		_	2	2					544
Restructuring costs		_		73	_	2		_		_	_		4	_	-	1		_		80
Non-service cost of U.S. based				(1)									2							1
pension FIFO impact (favorable)		_		(1)	_	_		_		_	_		2	_	-	_		_		1
unfavorable		_		_	35	_		_		_	_		_	_		_		_		35
OPEB curtailment gains		_		_	_	_		_		_	_		_	_		_		_		_
Certain share-based																				
compensation expense		_		(1)	11	_		1		_	_		_	_	-	_		_		11
Major scheduled turnaround					60															60
expense Losses on divestitures		_			62	_		_		_	_		_	_	-	_				62
Expenses related to certain																				
acquisitions		_		5	_	_		_		_	_		_	_		_		_		5
Net loss on extinguishment of																				
debt		_		_	_			1		_	_		_	_		_		_		1
Loss on certain derivatives		_		_	2	_		_		_	_		_	_		_		_		2
Other	_	1		28	(13)	3	_		_	1	5	_	10	(41	)	2	_	(6)		(10)
Adjusted EBITDA																				
attributable to Icahn Enterprises	\$	(500)	\$	531	\$ 436	\$ (29)	) \$	318	\$	95	\$ (6)	\$	43	\$ 45	,	\$ 6	\$	(10)	\$	929
Zittei prioco	Ψ	(300)	Ψ	331	<b>₩</b> 430	Ψ (23)	, ф	310	Ψ	33	<del>y</del> (0)	Ψ	40	ψ +υ		Ψ	Ψ	(10)	Ψ	323

The following table reconciles net income to EBITDA and EBITDA to Adjusted EBITDA for the nine months ended September 30, 2015 for each of our segments:

							<b>.</b>		_	z	Food					Holdin			
	Inv	estmen/	t Au	tomotiv	e Energy	Metals	Kailca	(ir	ı mi	<u>/Iining</u> llions) dited)	Packagi	ng l	Estate	Fas	hion	Compa	any	Cons	olidated
Before non-controlling interests:								`											
Net (loss) income	\$	(263)	\$		\$ 347	\$ (22)				(13)			55	\$	(3)	\$ (26)		\$	23
Interest expense, net		412		103	35		59		8	_			2		_	21			842
Income tax expense (benefit)		_		30	87	(17)	50	23	3	1	į	5	_				5		184
Depreciation, depletion and amortization				257	170	22	0.2	4	c	4	11		16		_				620
EBITDA before non-	_		_	257	172	22	93	4	_	4	15	-	16	_	5				630
controlling interests	\$	149	\$	390	\$ 641	\$ (17)	\$ 356	\$ 110	0 \$	(8)	\$ 3:		3 73	\$	2	\$ (4	8)	\$	1,679
	Ψ	143	Ψ		Φ 0-11	Ψ (17)	Φ 330	Ψ 111	υ Ψ	(0)	Ψ 5.		7.5	Ψ	<u> </u>	Φ (Ξ	0)	Ψ	
Impairment of assets				10				_	_	_	_	-	_		_	_	_		10
Restructuring costs Non-service cost of U.S. based		_		57	_	_			_	_		-	_				_		57
pension		_		(1)	_	_	_	_	_	_	2	2	_		_	_	_		1
FIFO impact (favorable)				. ,															
unfavorable		_		_	35	_	_	_	-	_	_	-	_		_	_	_		35
OPEB curtailment gains		_		_	_	_	_	_	-	_	_	-	_			_	-		_
Certain share-based				(4)	_														_
compensation expense		_		(1)	9	_	_	_	-	_	_	-	_			_	_		8
Major scheduled turnaround					24														24
expense Losses on divestitures					24			_			_					_			24
Expenses related to certain							_	_		_	_					_			_
acquisitions		_		7	_	_	_	_	_	_	_	_	_		_	_	_		7
Net loss on extinguishment of				,															
debt		_		_	_	_	2	_	_	_	_		_		_	_	_		2
Loss on certain derivatives				_	18	_	_		_	_		-	_		_		_		18
Other		1		19	(25)	(1)	_		1	3	12	2	(41)		2	(	2)		(31)
Adjusted EBITDA before non-																			
controlling interests	\$	150	\$	481	\$ 702	\$ (18)	\$ 358	\$ 11	1 \$	(5)	\$ 45	5 5	32	\$	4	\$ (50	0)	\$	1,810
Adjusted EBITDA attributable to Icahn Enterprises:																	=		
Net (loss) income	\$	(119)	\$	(4)	\$ 181	\$ (22)				(10)			55	\$	(3)	\$ (26)		\$	(67)
Interest expense, net		190		84	19	_	42		5	_		7	2		_	21			563
Income tax expense (benefit)		_		24	75	(17)	25	10	6	1	4	1	_		_		5		133
Depreciation, depletion and				244									4.0		_				450
amortization				211	94	22	63	3:	1	3	1	_	16		5		_		456
EBITDA attributable to Icahn		71	Φ.	245	d 200	d (17)	¢ 220	<b>.</b>		(6)	¢ 2′			¢.	2	e (4)	0)	¢.	1 005
Enterprises	\$	71	\$	315	\$ 369	<u>\$ (17)</u>	\$ 228	\$ 7	5 \$	(6)	\$ 23	3 3	5 73	\$	_2	\$ (4	8)	\$	1,085
Impairment of assets		=		8	=	_		_	-	_	_	-	_		_	_	-		8
Restructuring costs		_		47	_	_	_	_	-	_	_	-	_			_	-		47
Non-service cost of U.S. based				(4)															
pension		_		(1)	_	_	_	_	-	_	3	L	_			_	-		_
FIFO impact (favorable)					20														20
unfavorable					20			_	_		_	-	_			_			20
OPEB curtailment gains Certain share-based								_		_									_
compensation expense		_		(1)	8	_	_	_	_	_	_	_	_				_		7
Major scheduled turnaround				(1)	0														,
expense		_		_	13	_	_	_	_	_	_		_		_	_	_		13
Losses on divestitures		_		_	_	_				_									_
Expenses related to certain																			
acquisitions		_		6	_	_	_	_	_	_	_	-	_		_	_	_		6
Net loss on extinguishment of																			
debt		_		_	_	_	1	_	_	_	_	-	_		_	_	_		1
Loss on certain derivatives		_		_	11	_	_	_	_	_	_	-	_		_	_	-		11
Other				15	(15)	(1)			1	2		)	(41)		2	(	2)		(30)
Adjusted EBITDA attributable to Icahn Enterprises	\$	71	\$	389	\$ 406	\$ (18)	\$ 229	\$ 70	6 \$	(4)	\$ 33	3 5	\$ 32	\$	4	\$ (50	0)	\$	1,168
•	_								= =									_	

The following table reconciles net income to EBITDA and EBITDA to Adjusted EBITDA for the nine months ended September 30, 2016 for each of our segments:

Net (loss) income   \$ (446) \$ 85 \$ (329) \$ (13) \$ 98 \$ (80) \$ (16) \$ 6 \$ 13 \$ (6) \$ (234) \$ (922)							35.1	D !!	_				Fo				Home				
Note		Inv	estmen	t Au	tomotive	Energy	Metal	Railca	ır <u>G</u>	(in	millio	ns)	Packa	aging	Esta	te .	Fashion	ı Co	mpany	Con	solidated
Net (loss) income	Before non-controlling interests:									(un	audite	ed)									
Deperciation depletion and manorization   September	Net (loss) income	\$		\$			\$ (13)				\$ (2	21)			\$ 13	3 5	\$ (6)	\$		\$	
Dependention, depletion and amonitation			184				_									1	_				
Camping			_		12	(17)	(12)	42	2	24		2		5	_	-	_		25		81
Part			_		337	101	17	103	ı.	53		3		15	11	5	5		_		730
Controlling interests   S   788   S   588   S   589   S   328   S   78   S   12   S   38   S   29   S   10   S   6   S   (778)		_		_	337	131		100	<u> </u>	33		<u> </u>				٠.					733
Impairment of assets		\$	(788)	\$	568	\$ (358)	\$ (8)	\$ 332	\$	17	\$ (	12)	\$ 3	38	\$ 29	9 5	\$ (1)	\$	6	\$	(177)
Restricturing costs   19	Impairment of assets		_				=	_	_	92		=		=	_		$\equiv$		=		
Non-service rost of U.S. based pension			_			_	1	_				_		_	_	_	_		_		
FIFTO impact (favorable) unfavorable unf																					
Major Alpha			_		9	_	_	_		_				4	_	-	_		_		13
Certain share-based						(20)															(20)
Certain share-based compensation expense			_		_	(30)	_	_	-	_	-	_		_	_	-			_		(30)
Major schelled tumaround expense								_	-							_					
Major scheduled turnaround expenses			_		_	_	_	_		_		_		_	_	_	_		_		_
Expense related to certain acquisitions																					
Expense related to certain acquisitions	expense		_		_	38	_	_	-	_	-	_		_	_	-	_		_		38
Net loss on extringuishment of debt			_		_	_	_	_	-	_	-	_		_	_	-	_		_		_
Net loss on extinguishment of debt																					
Company								_		_		_		_	_	_					
Company			_		_	5				_						_			_		5
Color																					
Adjusted EBITDA before noncontrolling interests s (788) \$ 642 \$ 270 \$ (11) \$ 332 \$ 109 \$ (3) \$ 39 \$ 29 \$ 5 8 \$ 60 \$ 625 \$ 625 \$ 625 \$ 645 \$ 625 \$ 645 \$ 625 \$ 645 \$ 625 \$ 645			_		33		(4)	_		_		9		(3)	_	_	1		_		
Controlling interests   S   788   S   642   S   270   S   111   S   332   S   109   S   30   S   30   S   20   S   6   S   6   S   622	Adjusted EBITDA before non-																				
Net Joss) income   S		\$	(788)	\$	642	\$ 270	\$ (11)	\$ 332	\$	109	\$	<u>(3</u> )	\$ 3	39	\$ 29	9 5	\$ <u>—</u>	\$	6	\$	625
Net (loss) income	Adjusted EBITDA attributable to	_														-					
Interest expense, net 62 96 20 — 57 7 3 7 3 7 1 — 215 468 Income tax expense (benefit) — 6 (10) (12) 30 16 2 4 — — 25 61 Depreciation, depletion and amortization — 287 94 17 87 38 2 111 15 5 — 256 EBITDA attributable to Icahn Enterprises \$ (384) \$ 474 \$ (225) \$ (8) \$ 272 \$ (19) \$ (9) \$ 28 \$ 29 \$ (1) \$ 6 \$ 163 \$ 163 \$ 185 \$ 163 \$ 185 \$ 163 \$ 185 \$																					
Income tax expense (benefit)		\$		\$			\$ (13)				\$ (		\$				\$ (6)	\$		\$	
Depreciation, depletion and amortization   Company   C			62				(12)									1	_				
Section   Sect					0	(10)	(12)	30	,	10		2		4					25		01
EBITDA attributable to Icahn Enterprises         \$ (384)         \$ 474         \$ (225)         \$ (8)         \$ 272         \$ (19)         \$ (29)         \$ 28         \$ 29         \$ (1)         \$ 6         \$ 163           Impairment of assets         —         3         334         —         —         92         —         —         —         —         24           Non-service cost of U.S. based pension         —         7         7         —         —         —         3         3         —         —         —         —         24           Non-service cost of U.S. based pension         —         7         7         —         —         —         3         3         —         —         —         24           Non-service cost of U.S. based pension         —         7         7         —         —         —         3         —         —         —         24           Pistory of the pension         —         —         (18)         —			_		287	94	17	87	,	38		2		11	19	5	5		_		556
Enterprises   \$ (384)   \$ (474)   \$ (225)   \$ (8)   \$ (272)   \$ (19)   \$ (9)   \$ (28)   \$ (29)   \$ (10)   \$ (6)   \$ (10)   \$ (1					207				_	- 50		_		_		٠.					550
Impairment of assets		\$	(384)	\$	474	\$ (225)	\$ (8)	\$ 272	\$	(19)	\$	(9)	\$ 2	28	\$ 29	9 5	\$ (1)	\$	6	\$	163
Restructuring costs	Impairment of assets				3	334			=	92		=									
Non-service cost of U.S. based pension			_				1	_								_	_		_		
pension																					
unfavorable         —         (18)         —			_		7	_	_	_	-	_	-	_		3	_	-	_		_		10
OPEB curtailment gains						/4 =:															(40)
Certain share-based compensation expense         -						(18)				_		_	-		_	-					(18)
Compensation expense  Major scheduled turnaround expense  A 20			_			_	_	_		_							_				
Major scheduled turnaround expense			_		_	_	_	_		_	_	_		_	_	_	_		_		_
expense         —         20         —         —         —         —         20           Losses on divestitures         — <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>																					
Expenses related to certain acquisitions         —			_		_	20	_	_	-	_	-	_			_	-	_		_		20
acquisitions         - <t< td=""><td></td><td></td><td></td><td></td><td>_</td><td>_</td><td></td><td>_</td><td></td><td>_</td><td>-</td><td>_</td><td></td><td>_</td><td>_</td><td>-</td><td></td><td></td><td>_</td><td></td><td></td></t<>					_	_		_		_	-	_		_	_	-			_		
Net loss on extinguishment of debt     —     —     1     —     —     —     1       Loss on certain derivatives     —     —     23     —     —     —     —     —     —     —     —     23       Other     —     30     1     (4)     —     —     7     (2)     —     1     —     33																					
debt         —         —         1         —         —         —         —         1           Loss on certain derivatives         —         —         23         —         —         —         —         —         —         23           Other         —         30         1         (4)         —         —         7         (2)         —         1         —         33			_		_	_	_	_		_	-	_			_	-	_		_		_
Loss on certain derivatives         —         —         23         —         —         —         —         —         23           Other         —         30         1         (4)         —         —         7         (2)         —         1         —         33			_		_	1	_	_		_		_		_		_	_		_		1
Other					_		_			_				_		_	_				
			_		30		(4)			_		7		(2)			1				
Aujusteu EDITDA	Adjusted EBITDA															-					
attributable to Icahn	attributable to Icahn																				
Enterprises \$ (384) \$ 537 \$ 136 \$ (11) \$ 272 \$ 73 \$ (2) \$ 29 \$ 29 \$ - \$ 6 \$ 685	Enterprises	\$	(384)	\$	537	\$ 136	\$ (11)	\$ 272	\$	73	\$	(2)	\$ 2	29	\$ 29	9 5	<u> </u>	\$	6	\$	685
															_						

The following table reconciles net income to EBITDA and EBITDA to Adjusted EBITDA for the twelve months ended September 30, 2016 for each of our segments:

						35 . 3	ъ "	_		3.51	Food				Holding		10.1
	Inv	vestmen	t At	itomotive	Energy	Metal	s Kailca		(in n	millions) audited)	Packaging	Esta	te Fa	ishion	Compan	y Cor	<u>isolidate</u>
Before non-controlling interests:									(una	audited)							
Net (loss) income	\$	(2,374)	\$	(249)	\$ (928)	\$ (42)	\$ 182	2 \$ (	64)	\$ (203)	\$ 3	\$ 19	\$	(7)	\$ (143)	\$	(3,806)
Interest expense, net		335		151	66	_	85		12	6	13	1			289		958
Income tax expense (benefit)		_		32	(45)	(27)	63		28	2	10	_	-	_	(96)		(35)
Depreciation, depletion and				45.0	5.40		40.			_	40	-		_			0=0
amortization	_			426	248	24	137	<u> </u>	70	7	19	20	<u> </u>	7			958
EBITDA before non-	d.	(2.020)	\$	200	e (CEO)	e (4E)	é 4C		40	¢ (100)	¢ 45	e 40			¢ 50	et.	(1.025)
controlling interests	Þ	(2,039)	Ф	360	\$ (659)	\$ (45)	\$ 465		46		\$ 45	\$ 40	) <u>\$</u>	_	\$ 50	Э	(1,925)
Impairment of assets		_		338	827	20	_	-	92	169	_	2	2	_			1,448
Restructuring costs		_		60	_	3	_	-	_	_	5	_	-	1	_		69
Non-service cost of U.S. based pension		_		9	_	_	_		_	_	5	_		_	_		14
FIFO impact (favorable)																	
unfavorable		_		_	(5)	_	_	-	_	_	_	_	-	—	_		(5)
OPEB curtailment gains		_		_	_	_	_	-	_	_		_		_			_
Certain share-based					4												_
compensation expense		_		_	4	_			_	_	_			_	_		5
Major scheduled turnaround expense					123												123
Losses on divestitures					123				_					_			123
Expenses related to certain				_		_			_	_							
acquisitions		_		(1)	_	_	_		_	_	_	_		_	_		(1)
Net loss on extinguishment of				(1)	_												
debt Loss on certain derivatives		_		_	5 24	_	_	-	_	_	_	_	-	_	_		5 24
Other		1		46	4			_		12	(2)			1	(4)		58
	-		-	40			_	_	=	12	(2)	_	_	1	(4)		30
Adjusted EBITDA before non- controlling interests	- - \$	(2,038)	\$	812	\$ 323	\$ (22)	\$ 466	<b>. ¢</b> 1	38	<b>\$</b> (7)	\$ 53	\$ 42	• ¢	2	\$ 46	\$	(185)
Adjusted EBITDA attributable to Icahn Enterprises:	-	(2,030)	Ψ	012	<u> </u>	<u> </u>	Ψ 400	, <u>ψ 1</u>	50	<u> </u>	<u> </u>	Ψ -12	Ψ	==	Ψ 40	Ψ	(103)
Net (loss) income	\$	(1,087)	\$	(210)	\$ (485)	\$ (42)	\$ 137	' \$ (	77)	\$ (156)	\$ 2	\$ 19	\$	(7)	\$ (143)	\$	(2,049)
Interest expense, net		131		125	26		72		9	5	9	1			289		667
Income tax expense (benefit)		_		28	(31)	(27)	4		18	2	7	_	-	_	(96)		(58)
Depreciation, depletion and																	
amortization				361	125	24	110		50	5	14	20	)	7			716
EBITDA attributable to Icahn	ı																
Enterprises	\$	(956)	\$	304	<b>\$</b> (365)	\$ (45)	\$ 360	) \$	_	\$ (144)	\$ 32	\$ 40	<u>\$</u>		\$ 50	\$	(724)
Impairment of assets		_		277	444	20	_		92	130		- 2		_	_		965
Restructuring costs		_		49	_	3	_	-	_	_	4	_		1	_		57
Non-service cost of U.S. based																	
pension		_		7	_	_	_		_	_	4	_	-	_	_		11
FIFO impact (favorable)																	
unfavorable		_		_	(3)	_			_	_	_	_		_			(3)
OPEB curtailment gains		_		_	_	_	_	-	_	_	_	_	-	_	_		_
Certain share-based					-												
compensation expense					3									_	_		4
Major scheduled turnaround					69												69
expense Losses on divestitures					09						_				_		09
Expenses related to certain								-						_			
acquisitions		_		(1)	_	_	_		_	_	_	_		_	_		(1)
Net loss on extinguishment of				(1)		_											(1)
debt		_		_	1	_	_		_	_	_	_		_	_		1
Loss on certain derivatives		_		_	14	_	_		_	_	_	_		_	_		14
Other		1		43	3	_		-	_	10	(1)	_		1	(4)		53
Adjusted EBITDA																	
attributable to Icahn Enterprises	¢	(955)	\$	679	\$ 166	\$ (22)	\$ 363	\$	92	\$ (4)	\$ 39	\$ 42	\$	2	\$ 46	¢	446

The following table reconciles, on a pro forma basis, net income to EBITDA and EBITDA to Adjusted EBITDA for the year ended December 31, 2015 for each of our segments:

Food Book House Holding

	Im	voctmont	Α	tomotiv	Enova	v Motali	. Da	ilcar(1)	) C	amina	Mining	F	ood	Real	H	ome	Hol	lding	Con	solidated
	1111	vestilielit	Aut	LUIIIULIV	Energy	<u> wietais</u>	<u>Ka</u>	iliCai``	G		illions)	Faci	kaging	Estate	Fd	SIIIUII	Con	ipany	Con	sonuateu
										(una	udited)									
Before non-controlling interests:	¢	(1 (())	¢	(252)	¢ 7	¢ (E1)	ď	210	\$	20	¢ (10F)	d	(2)	¢ (1	¢	(4)	e (	(170)	¢	(2.122)
Net (loss) income Interest expense, net	\$	(1,665) 563	\$	(352) 138	\$ 7 45	\$ (51)	Э	218 20	\$	38 11	\$ (195) 2	\$	(3) 12	\$ 61 2	\$	(4)		(176) 288	\$	(2,122) 1,081
Income tax expense (benefit)		303		50	59	(32)		68		27	1		10	2		_		(116)		67
Depreciation, depletion and				30	59	(32)		00		21	1		10			_	(	(110)		07
amortization		_		346	229	29		63		63	8		19	21		7		_		785
EBITDA before non-			-	540				05	_	05		_	15		-				_	700
controlling interests	\$	(1,102)	\$	182	\$ 340	\$ (54)	\$	369	\$	139	\$ (184)	\$	38	\$ 84	\$	3	\$	(4)	\$	(189)
	Ť	(-))	_	344		20	Ť		Ť			<u> </u>		=	÷		<u> </u>		_	788
Impairment of assets				344 89	253	20					169		5	2		1		_		/88 97
Restructuring costs Non-service cost of U.S. based		_		89	_	2		_		_	_		Э	_		1		_		9/
pension		_		(1)		_		_		_	_		3	_		_		_		2
FIFO impact (favorable)				(1)									J							
unfavorable		_		_	60	_		_		_	_		_	_		_		_		60
OPEB curtailment gains		_		_	_	_		_		_	_		_	_		_		_		_
Certain share-based																				
compensation expense		_		(1)	13	_		1		_	_		_	_		_		_		13
Major scheduled turnaround																				
expense		_		_	109	_		_		_	_		_	_		_		_		109
Losses on divestitures		_		_	_	_		_		_	_		_	_		_		_		_
Expenses related to certain																				
acquisitions		_		6	_	_		_		_	_		_	_		_		_		6
Net loss on extinguishment of																				
debt		_		_	_	_		2		_	_		_	_		_		_		2
Loss on certain derivatives Other				32	(22)	3				1	6		13	(41)		2		(6)		(10)
	_			32	(22)		_		_	1		_	15	(41)	_			(6)		(10)
Adjusted EBITDA before non- controlling interests	\$	(1,100)	\$	651	\$ 755	\$ (29)	\$	372	\$	140	\$ (9)	\$	59	\$ 45	\$	6	\$	(10)	\$	880
Adjusted EBITDA attributable to	. =								=				_	_						
Icahn Enterprises:																				
Net (loss) income	\$	(760)	\$	(299)	\$ 25	\$ (51)	\$	142	\$	26	\$ (150)	\$	(3)	\$ 61	\$	(4)	\$ (	(176)	\$	(1,189)
Interest expense, net		259		113	25	_		12		7	2		9	2				288		717
Income tax expense (benefit)		_		46	54	(32)		35		18	1		7	_		_	(	(116)		13
Depreciation, depletion and																				
amortization				285	125	29		39		43	6		14	21		7				569
EBITDA attributable to Icahn	l																			
Enterprises	\$	(501)	\$	145	\$ 229	\$ (54)	\$	228	\$	94	<b>\$</b> (141)	\$	27	\$ 84	\$	3	\$	(4)	\$	110
Impairment of assets				282	110	20					130		_	2		_		_		544
Restructuring costs		_		73	_	2		_		_	_		4	_		1		_		80
Non-service cost of U.S. based																				
pension		_		(1)	_	_		_		_	_		2	_		_		_		1
FIFO impact (favorable)																				
unfavorable		_		_	35	_		_		_	_		_	_		_		_		35
OPEB curtailment gains		_		_	_	_		_		_	_		_	_		_		_		_
Certain share-based				(1)	11			1												11
compensation expense  Major scheduled turnaround				(1)	11			1					_			_		_		11
expense		_		_	62	_		_			_		_			_		_		62
Losses on divestitures					- 02								_			_				- 02
Expenses related to certain																				
acquisitions		_		5	_	_		_		_	_		_	_		_		_		5
Net loss on extinguishment of																				
debt		_		_	_	_		1		_	_		_	_		_		_		1
Loss on certain derivatives		_		_	2	_		_		_	_		_	_		_		_		2
Other		1		28	(13)	3			Ξ	1	5		10	(41)		2		(6)		(10)
Adjusted EBITDA																				
attributable to Icahn																				
Enterprises	\$	(500)	\$	531	\$ 436	\$ (29)	\$	230	\$	95	\$ (6)	\$	43	\$ 45	\$	6	\$	(10)	\$	841
	_						_						_			_				

<sup>(1)</sup> The adjustments made to arrive at the pro forma financial information reflect, as it relates to the initial closing of the sale of ARL to SMBC Rail as if it had been completed as of January 1, 2015, (i) the removal of ARL's results from our historical results assuming no exercise of the option to sell additional railcars to SMBC Rail as described under "Summary — Recent Developments," and (ii) the adding back of historically eliminated intercompany net sales between ARI to ARL during the year ended December 31, 2015. See "Non-GAAP Financial Measures."

The following table reconciles, on a pro forma basis, net income to EBITDA and EBITDA to Adjusted EBITDA for nine months ended September 30, 2016 for each of our segments:

Net (loss) income	62 688
Interest expense, net	610 62 688 \$ (319) 670 29 13 (30)
Income tax expense (benefit)	62 688 \$ (319) 670 29 13 (30)
Depreciation, depletion and amortization	\$ (319) 670 29 13 (30) —
The impact of	\$ (319) 670 29 13 (30) —
EBITDA before non-controlling interests         \$ (788)         \$ 568         \$ (358)         \$ (8)         \$ 190         \$ 17         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (12)         \$ (1	\$ (319) 670 29 13 (30) —
controlling interests         \$ (788)         \$ 568         \$ (358)         \$ (8)         \$ 190         \$ 17         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$ 38         \$ 29         \$ (1)         \$ (12)         \$	670 29 13 (30)
Impairment of assets	670 29 13 (30)
Restructuring costs	29 13 (30) —
Non-service cost of U.S. based pension	13 (30) —
pension         9         4         -           FIFO impact (favorable) undrovrable         -         (30)         - <td>(30) — —</td>	(30) — —
FIFO impact (favorable)  unfavorable	(30) — —
unfavorable       — <td< td=""><td>_</td></td<>	_
OPEB curtailment gains       — <td>_</td>	_
Certain share-based       —	38
compensation expense     —     —     —     —     —       Major scheduled turnaround     expense     —     —     38     —     —     —     —     —       Losses on divestitures     —     —     —     —     —     —     —       Expenses related to certain	38
Major scheduled turnaround       expense       —       —       38       —       —       —       —       —         Losses on divestitures       — <td>38</td>	38
expense — — 38 — — — — — — — — — — — — — — — —	38
Losses on divestitures — — — — — — — — — — — — — — — — — — —	
Expenses related to certain	
	_
Net loss on extinguishment of	
debt — — 5 — — — — — — — —	5
Loss on certain derivatives — — 40 — — — — — — — — —	40
Other — 33 1 (4) — — 9 (3) — 1 —	37
Adjusted EBITDA before non-	
controlling interests \$ (788) \$ 642 \$ 270 \$ (11) \$ 190 \$ 109 \$ (3) \$ 39 \$ 29 \$ — \$	\$ 483
Adjusted EBITDA attributable to	
Icaln Enterprises:	
Net (loss) income \$ (446) \$ 85 \$ (329) \$ (13) \$ 80 \$ (80) \$ (16) \$ 6 \$ 13 \$ (6) \$ (23)	) \$ (940)
Interest expense, net 62 96 20 — 9 7 3 7 1 — 21	
Income tax expense (benefit) — 6 (10) (12) 11 16 2 4 — 2	
Depreciation, depletion and	
amortization — 287 94 17 36 38 2 11 15 5 —	505
EBITDA attributable to Icahn	
Enterprises \$ (384) \$ 474 \$ (225) \$ (8) \$ 136 \$ (19) \$ (9) \$ 28 \$ 29 \$ (1) \$	\$ 27
Impairment of assets 3 334 - 92	429
Impallment of assets	24
Non-service cost of U.S. based	
pension — 7 — — — 3 — — —	10
FIFO impact (favorable)	
unfavorable — — (18) — — — — — — — —	(18)
OPEB curtailment gains — — — — — — — — — — — — — — — — — — —	`—`
Certain share-based	
compensation expense — — — — — — — — — — — — — — — — — — —	_
Major scheduled turnaround	
expense — — 20 — — — — — — — —	20
Losses on divestitures — — — — — — — — — — —	
Expenses related to certain	
acquisitions — — — — — — — — — — —	_
Net loss on extinguishment of	
debt — — 1 — — — — — — — —	1
Loss on certain derivatives — — 23 — — — — — — — — — — — — — — — —	23
Other <u> </u>	33
Adjusted EBITDA	
attributable to Icahn  Futuranian	¢ 540
Enterprises \$ (384) \$ 537 \$ 136 \$ (11) \$ 136 \$ 73 \$ (2) \$ 29 \$ 29 \$ — \$	\$ 549

<sup>(1)</sup> The adjustments made to arrive at the pro forma financial information reflect, as it relates to the initial closing of the sale of ARL to SMBC Rail as if it had been completed as of January 1, 2015, the removal of ARL's results from our historical results assuming no exercise of the option to sell additional railcars to SMBC Rail as described under "Summary — Recent Developments." See "Non-GAAP Financial Measures."



# Icahn Enterprises L.P.

Roadshow Presentation

January 2017

### Forward-Looking Statements and Non-GAAP Financial Measures

#### Forward-Looking Statements

This presentation contains certain statements that are, or may be deemed to be, "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements included herein, other than statements that relate solely to historical fact, are "forward-looking statements." Such statements include, but are not limited to, any statement that may predict, forecast, indicate or imply future results, performance, achievements or events, or any statement that may relate to strategies, plans or objectives for, or potential results of, future operations, financial results, financial condition, business prospects, growth strategy or liquidity, and are based upon management's current plans and beliefs or current estimates of future results or trends. Forward-looking statements can generally be identified by phrases such as "believes," "expects," "potential," "continues," "may," "should," "seeks," "predicts," "anticipates," "intends," "projects," "estimates," "plans," "could," "designed," "should be" and other similar expressions that denote expectations of future or conditional events rather than statements of fact. Our expectations, beliefs and projections are expressed in good faith and we believe that there is a reasonable basis for them. However, there can be no assurance that these expectations, beliefs and projections will result or be achieved.

There are a number of risks and uncertainties that could cause our actual results to differ materially from the forward-looking statements contained in this presentation. These risks and uncertainties are described in our Annual Report on Form 10-K for the year ended December 31, 2015 and our Quarterly Report on Form 10-Q for the quarter ended September 30, 2016. There may be other factors not presently known to us or which we currently consider to be immaterial that may cause our actual results to differ materially from the forward-looking statements.

All forward-looking statements attributable to us or persons acting on our behalf apply only as of the date of this presentation and are expressly qualified in their entirety by the cautionary statements included in this presentation. Except to the extent required by law, we undertake no obligation to update or revise forward-looking statements to reflect events or circumstances after the date such statements are made or to reflect the occurrence of unanticipated events.

#### Non-GAAP Financial Measures

This presentation contains certain non-GAAP financial measures, including EBITDA, Adjusted EBITDA and Indicative Net Asset Value.

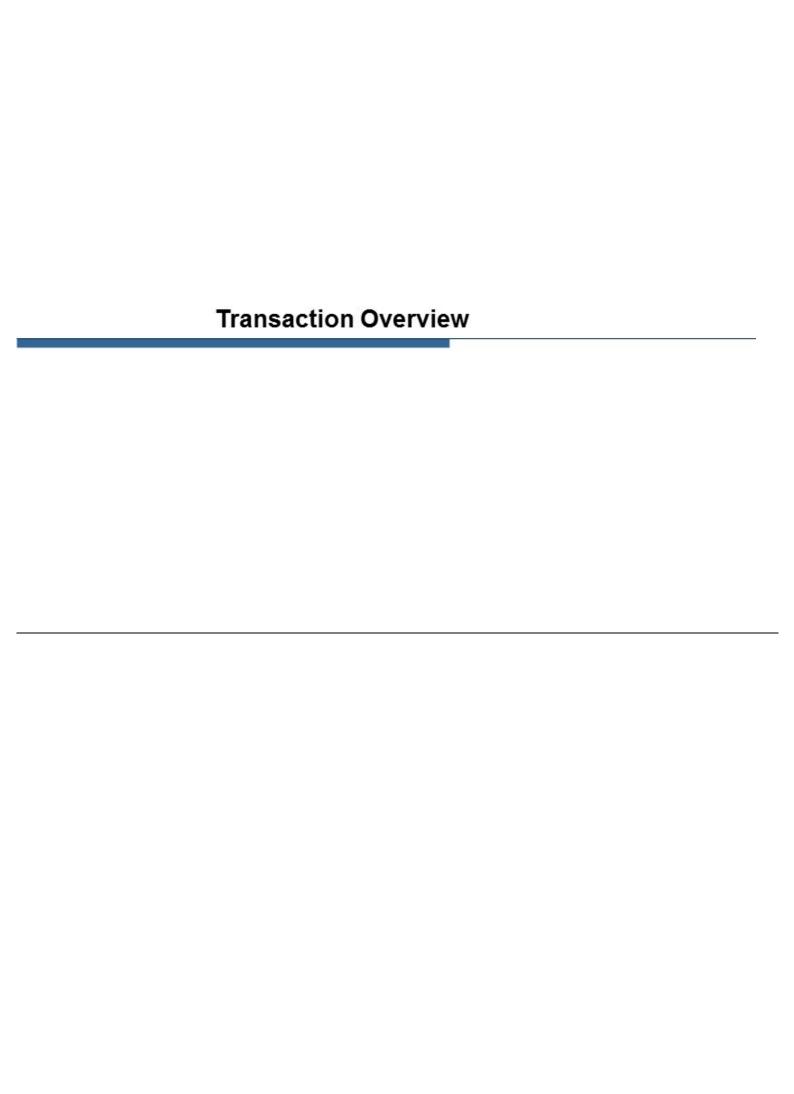
The non-GAAP financial measures contained herein have limitations as analytical tools and should not be considered in isolation or in lieu of an analysis of our results as reported under U.S. GAAP. These non-GAAP measures should be evaluated only on a supplementary basis in connection with our U.S. GAAP results, including those reported in our consolidated financial statements and the related notes thereto contained in our Annual Report on Form 10-K for the year ended December 31, 2015 and our Quarterly Report on Form 10-Q for the quarter ended September 30, 2016. A reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the back of this presentation.

### **Presenters**

- Keith Cozza President & Chief Executive Officer
- SungHwan Cho Chief Financial Officer

## Agenda

- Transaction Overview
- Company Overview
- Investment Highlights
- Financial Performance
- Appendix



### **Executive Summary**

- Icahn Enterprises L.P. ("IEP" or the "Company") is a diversified holding company, with global businesses in Investment, Automotive, Energy, Metals, Railcar, Gaming, Mining, Food Packaging, Real Estate and Home Fashion
  - Total equity market capitalization of approximately \$8.8(1) billion as of December 31, 2016
- The proposed debt issuance and Rights Offering will provide IEP with funds needed to refinance their current 2017 Notes and increased liquidity for general partnership purposes

Sources and Uses of Funds								
Sources of Funds		Uses of Funds						
(\$Millions)								
New Senior Unsecured Notes due 2022 and 2024	\$	900	Refinance 3.50% Senior Unsecured Notes due 2017	\$ 1,175				
Rights Offering <sup>(2)</sup> GP Contribution for Rights Offering		600 12	General Partnership Purposes	337				
Total Sources	\$	1,512	Total Uses	\$ 1,512				

Based on closing stock price of \$59.92 and approximately 147.7 million depostary units and general partner equivalent interests as of December 31, 2016.
The offering of the New Senior Unsecured Notes due 2022 and 2024 is not conditioned on the closing of the Rights Offering and we cannot assure you that the Rights Offering will be completed on the terms described herein or at all.

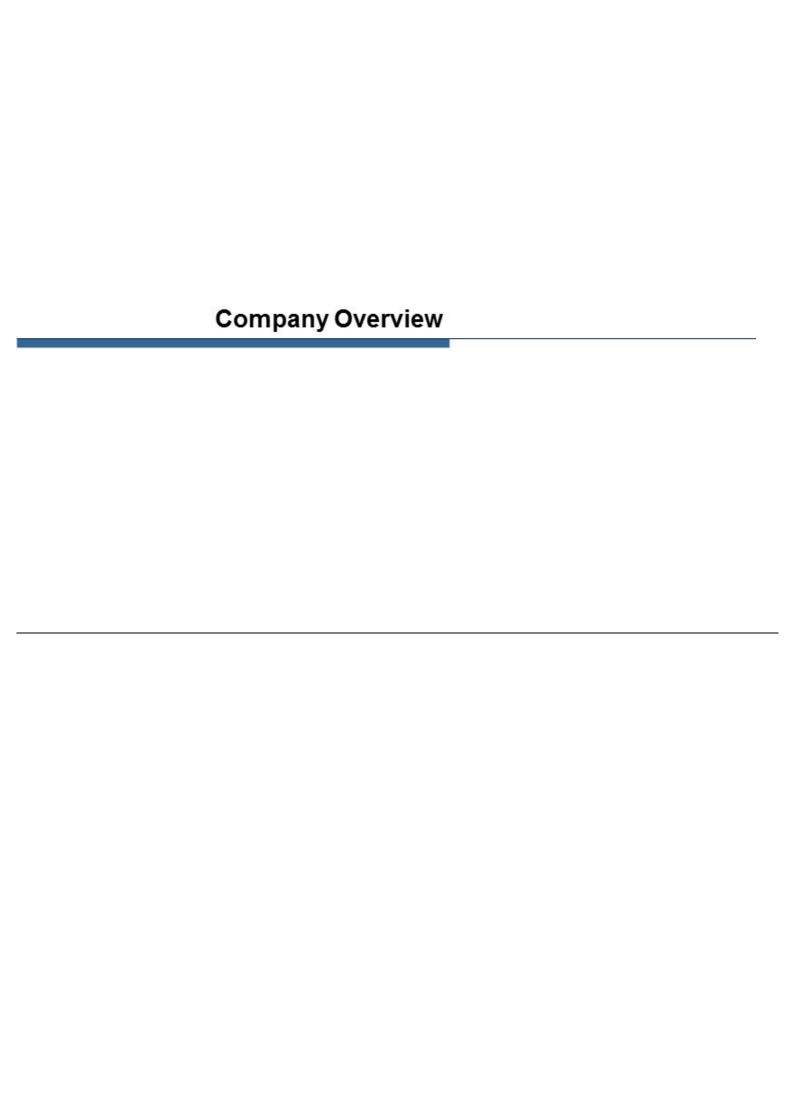
## **Capitalization and Credit Statistics**

Key Points			Septemi	er 30, 2	016
<ul> <li>Strong financial metrics<sup>(1)</sup>:</li> </ul>	(\$Millions)		Actual	Pro	-Forma <sup>(8)</sup>
Total consolidated liquidity of \$5.2 billion     Indicative gross asset value to holding company net debt coverage of 2.3x	Liquid Assets: Holding Company Cash & Cash Equivalents Holding Company Investment in Funds Holding Company Liquid Assets Subsidiaries Cash & Cash Equivalents Total Liquid Assets Holding Company Debt: 3.5% Senior Unsecured Notes due 2017	\$ \$	192 1,811 2,003 1,810 3,813	s	1,643 1,811 3,454 1,709 5,163
<ul> <li>Holding company cash and cash equivalents value of \$1.6 billion<sup>(1)</sup></li> </ul>	4.875% Senior Unsecured Notes due 2019 6% Senior Unsecured Notes due 2020 5.875% Senior Unsecured Notes due 2022 New Senior Unsecured Notes due 2022 and 2024		1,271 1,705 1,339		1,271 1,705 1,339 900
<ul> <li>Affiliates of Carl Icahn owned 89.8% of IEP</li> </ul>	Mortgages Payable Holding Company Debt	\$	25 5,514	\$	25 5,240
valued at \$7.8Bn(2) as of	Subsidiary Debt (4)	8	7,457		5,691
December 31, 2016	Total Consolidated Debt (a) Minority Interest (b) Shareholders' Book Equity (c)	\$	12,971 6,310 2,488		10,931 6,310 4,084
	Total Book Capitalization (a) + (b) + (c)	s	21,769	\$	21,305
	Stockholders 'Market Equity (5) (d)	- 100 - 100	7,308		7,908
	Total Capitalization (a) + (b) + (d)  Supplemental Information:  Indicative Gross Asset Value (excluding HoldCo cash) (6)  Indicative Gross Asset Value / Holding Company Net Debt	s s	26,589 9,457 1.8x	s	25,149 8,448 2.3
	Holding Company Liquid Assets / Holding Company Debt		0.4x		0.75

<sup>(1)</sup> Pro-Forms as of September 30, 2016
(2) Based on closing stock prize of 559 92 and approximately 130.0 million depostary units owned by Mr. Icahn as of Decamber 31, 2016
(3) Pro-Forms financial data set forth belowgives effect to (i) the hitbli closing of the sale of ARL to 9/IBC Rail, (ii) the issuance of the New Senior Unsecured Notes due 2022 and 2024 and the redemption of the 3.50% Senior Unsecured Notes due 2017 with the proceeds thereof, and (iii) the \$600 million Rights Offering, including the \$12 million GP contribution; in each case, as lift occurred on September 30, 2016
(4) Debt is non-recourse to licahn Binterprises
(5) Based on closing stock opinion of \$500 million Rights Offering, including the \$12 million GP contribution; in each case, as lift occurred on September 30, 2016
(5) Indicative gross asset value defined as market value of public substitionies, market value of the Hading Company Interest in Funds and book value or market comparables of offer assets

## **Summary of Terms**

Issuers	Icahn Enterprises L.P. and Icahn Enterprises Final	nce Corp. ("IEP" or the "Company")					
Issue	\$900 million of Senior Notes						
Term	5-Year Senior Notes due 2022 7-Year Senior Notes due 2024						
Optional Redemption	Non-call 2 Non-call 3						
Placement Type	144A and Regulation S Private Placement with Re	gistration Rights					
Use of Proceeds	To refinance existing 3.50% Senior Notes						
Guarantees	The Notes will be unconditionally guaranteed on a senior unsecured basis by Icahn Enterprises Holdings L.P.						
Ranking	The Notes will rank senior in right of payment to a and equal in right of payment with all other existing Notes will be effectively subordinated to all indebte all subsidiaries other than Icahn Enterprises subordinated to all of our and Icahn Enterprise indebtedness to the extent of the collateral securing	g and future senior unsecured indebtedness, The edness and liabilities, including trade payables, o Holdings L.P. The Notes will be effectively es Holdings L.P.'s existing and future secured					
Mandatory Redemption	None						
Change of Control Offer	101% of aggregate principal amount of Notes repurchased plus accrued and unpaid interest						
Covenants	Maintenance and Debt Incurrence covenants same as existing Notes:  - Maintenance: Fixed Charge Coverage Ratio ≥ 1.5x  - Maintenance: Ratio of Unencumbered Assets to Unsecured Indebtedness > 1.5x  - Debt Incurrence: Ratio of HoldCo Debt to Adjusted Net Worth < 1.15x						
Restricted Payments	Same as existing 5.875% Notes due 2022						
Sole Bookrunner	Jefferies LLC						



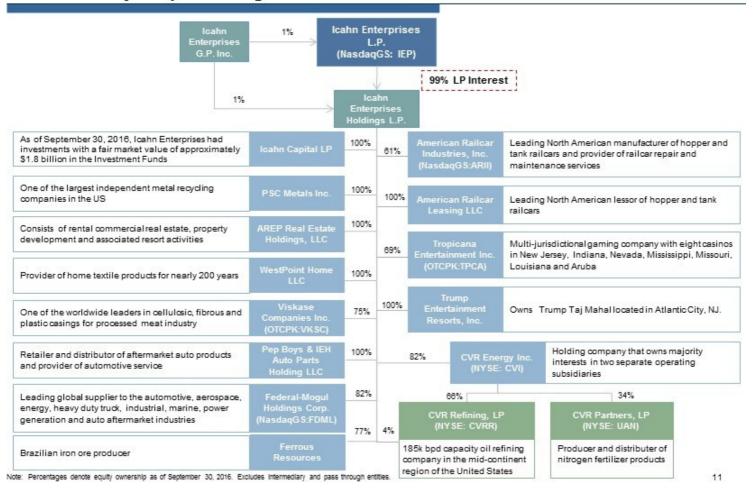
### Overview of Icahn Enterprises

- Icahn Enterprises L.P. is a diversified holding company with operating segments in Investment, Automotive, Energy, Gaming, Mining, Railcar, Food Packaging, Metals, Real Estate and Home Fashion
- IEP is majority owned and controlled by Carl Icahn
  - Carl Icahn has contributed most of his businesses to and executed transactions primarily through IEP
  - As of December 31, 2016, Carl Icahn and his affiliates owned approximately 89.8% of IEP's outstanding depositary units
  - Commitment to maintaining a strong balance sheet as demonstrated by \$600m rights offering and his indication to fully subscribe
- IEP benefits from cash flows from its subsidiaries:
  - CVR Energy: \$2.00 per share annualized dividend
  - CVR Refining: \$1.01 per common unit of distributions declared for the LTM ended September 30, 2016
  - American Railcar Inc: \$1.60 per share annual dividend
  - Recurring cash flows from our Real Estate segment
- IEP has daily liquidity through its ability to redeem its investment in the funds on a daily basis

(S m illions)	As of September 30, 2016	LTM Ended September 30, 2016						
Segment	Asæts	Revenue	Net (Loss) Income Attrib. to IEP	Adj. EBITDA Attrib. to IEP				
Investment <sup>(1)</sup>	\$5,909	(\$1,980)	(\$1,087)	(\$955)				
Automotive	10,070	9,493	(210)	679				
Energy	5,031	4,459	(485)	166				
Metals	202	268	(42)	(22)				
Railcar	3,348	1,012	137	361				
Gaming	1,478	939	(77)	92				
Mining	196	53	(156)	(4)				
Food Pack aging	428	330	2	39				
Real Estate	684	96	19	42				
Home Fashion	205	198	(7)	2				
Holding Company	524	73	(143)	48				
Total	\$28,071	\$14,941	(\$2,049)	\$446				

<sup>(1)</sup> Investment segment total assets represents book value of equity

### **Summary Corporate Organizational Chart**



## Deep Team Led by Carl Icahn

- Led by Carl Icahn
  - Substantial investing history provides IEP with unique network of relationships and access to Wall Street
- Team consists of approximately 20 professionals with diverse backgrounds
  - Well rounded team with professionals focusing on different areas such as equity, distressed debt and credit

Name	Title	Years at Icahn	Years of Industry Experience
Keith Cozza	President & Chief Executive Officer, Icahn Enterprises L.P.	12	15
SungHwan Cho	Chief Financial Officer, Icahn Enterprises L.P.	10	19
Vincent J. Intrieri(1)	Senior Managing Director, Icahn Capital	18	33
Samuel Merksamer <sup>(1)</sup>	Managing Director, Icahn Capital	8	14
Jonathan Christodoro	Managing Director, Icahn Capital	4	16
Courtney Mather	Portfolio Manager, Icahn Capital	2	17
Brett Icahn	Consultant, Icahn Enterprises L.P.	13	13
David Schechter	Consultant, Icahn Enterprises L.P.	13	20
Jesse Lynn	General Counsel, Icahn Enterprises L.P.	12	21
Andrew Langham	General Counsel, Icahn Enterprises L.P.	11	17

<sup>(1)</sup> Employment with IEP ended effective 12/31/16, but individuals remain as board members of significant investments in IEP's investment. Segment



## **Investment Highlights**

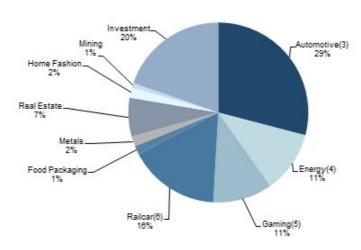
- Diversified Holdings
- 2 Exposure to Strong, Cyclical Trends and Economic Recovery
- 3 Significant Asset Coverage
- 4 Strong, Stable Cash Flow Generation from Operating Subsidiaries

## 1 Diversified Holdings

■ The Company is well diversified across various industries and sectors

#### Operating Segments for Icahn Enterprises





Indicative Net Asset Value of substitiaries as of September 30, 2016, refer to sible 22 Excludes Holding Company Automotive Includes Federal-Hogul, IEH Auto & PepBoys Energy Includes CVR Energy and CVR Refining (Brect Holding) Gaming Includes Topicians and Tumpe Bretrahment Rallicar Includes American Ralicar Indiustries and ARL; does not give effect to sale of ARL to SMBC Rall

### Exposure to Strong, Cyclical Trends and Economic Recovery

- IEP's subsidiary companies possess key competitive strengths and / or leading market positions
- IEP seeks to create incremental value by investing in organic growth and targeting businesses that offer consolidation opportunities Capitalize on attractive interest rate environment to pursue acquisitions and recognize meaningful synergies



Strategically located mid-continent petroleum refiner and nitrogen fertilizer producer



Geographically diverse, regional properties in major gaming markets with significant consolidation opportunities



Leading global market position in non-edible meat casings poised to capture further growth in emerging markets



200 year heritage with some of the best known brands in home fashion; consolidation likely in fragmented sector



A Brazilian iron ore mining operation that supplies iron ore products to the global steel industry





Our railcar segment is a leading, vertically integrated manufacturer of railcars, railcar services and railcar leasing.



Global market share leader in each of its principal product categories with a long history of quality and strong brand names



Established regional footprint positioned to actively participate in consolidation of the highly fragmented scrap metal market

AREP Real Estate Holdings, LLC

Long-term real estate investment horizon with strong, steady cash flows





Retailer and distributor of aftermarket auto products and provider of automotive service

The Company's diversification across multiple industries and geographies provides a natural hedge against cyclical and general economic swings

## 2 Segment: Investment

### Company Description

- . IEP invests its proprietary capital through various private investment funds (the "Investment Funds") managed by the Investment segment
- · Fair value of IEP's interest in the Investment Funds was approximately \$1.8 billion as of September 30, 2016
- . IEP has daily liquidity through its ability to redeem its investment in the Investment Funds on a daily basis

### Historical Segment Financial Summary

Investment Segment	FYE	FYE December 31,						
(\$millions)	2013	2014	2015	2016				
Select Income Statement Data:								
Total revenues	\$2,031	(\$218)	(\$865)	(\$1,980)				
Net in come	1,902	(684)	(1,665)	(2,374)				
Net income attrib.to IEP	812	(305)	(760)	(1,087)				
Select Balance She et Data <sup>(1)</sup> :								
Total equity	\$8,353	\$9,062	\$7,541	\$5,909				
Equity attributable to IEP	3,696	4,284	3,428	1,825				

### **Highlights and Recent Developments**

- Since inception in 2004 through December 31, 2016, the Investment Funds' cumulative return was approximately 116.1%, representing an annualized rate of return of approximately 6.5%
- . Long history of investing in public equity and debt securities and pursuing activist agenda
- . Employs an activist strategy that seeks to unlock hidden value through various tactics
  - Financial / balance sheet restructurings (e.g., CIT Group, Apple)
  - Operational turnarounds (e.g., Navistar, Hertz)
  - Strategic initiatives (e.g., Motorola, eBay, Manitowoc, Xerox)
  - Corporate governance changes (e.g., eBay, Gannet, Freeport-McMoRan, Cheniere
- The Investment Funds' net notional exposure was (138%) at September 30, 2016
- The Investment Funds returned all fee-paying capital to their investors during fiscal 2011.
- Returns of 33.3%, 15.2%, 34.5%, 20.2%(2), 30.8%, (7.4%), (18.0%) and (20.3%) in 2009, 2010, 2011, 2012, 2013, 2014, 2015 and 2016, respectively

Note: information for the year ended December 31, 2016 is preliminary and reflects management's estimates based solely upon information available as of the date of this presentation, and which is not a comprehensive statement of the Company's financial results for the year ended December 31, 2016. It is possible that the Company's actual results may differ materially from these estimates due to the completion of its financial cosing procedures final adjustments and other developments that may arise between now and the time its financial results for the year ended December 31, 2016 are finalized.

(1) Balance Sheet data as of the end of each respective fiscal period.

(2) 2012 gross return assumes that IEP's holdings in CVR Energy remained in the investment. Funds for the entire period. IEP obtained a majority stake in CVR Energy in May 2012. Investment. Funds returns were

approximately 6.6% when excluding returns on CVR Energy after it became a consolidated entity

## 2 Segment: Energy

### **Company Description**

- CVR Energy, Inc. (NYSE:CVI) operates as a holding company that owns majority interests in two separate operating subsidiaries: CVR Refining, LP (NYSE:CVRR) and CVR Partners, LP (NYSE:UAN)
  - CVR Refining is an independent petroleum refiner and marketer of high-value transportation fuels in the mid-continent of the United States
  - CVR Partners is a manufacturer of ammonia and urea ammonium nitrate solution fertilizer products

### **Historical Segment Financial Summary**

Energy Segment	FYE	LTM September 30		
(\$ millions)	2013	2014	2015	2016
Select income State ment Data:		10000		
Total revenues	\$9,063	\$9,292	\$5,442	\$4,459
Adjusted EBITDA	869	716	755	323
Netincome	479	168	7	(928)
Adjusted EBITDA attrib. to IEP	\$336	\$415	\$436	\$166
Net income attrib. to IEP	289	95	25	(485)
Select Balance She et Data <sup>(1)</sup> :				
Total assets	\$5,748	\$5,334	\$4,888	\$5,031
Equity attributable to IEP	1,926	1,612	1,508	1,054

### **Highlights and Recent Developments**

- Strategic location and complex refineries allows CVR to take advantage of differences in regional crude prices to maximize profitability
- CVR Partners acquired an additional fertilizer plant in April 2016, giving it geographic and feed stock diversity
- CVR Energy has annualized dividends of \$2.00 per unit
  - CVR Refining full year distribution was \$2.75 per common unit in 2015 and LTM ending September 30, 2016 was \$1.01 per common unit
- CVR Partners full year distribution was \$1.11 per common unit in 2015 and LTM ending September 30, 2016 was \$0.71 per common unit

<sup>(1)</sup> Balance Sheet data as of the end of each respective fiscal period

## Segment: Automotive

### Company Description

- We conduct our Automotive segment through our majority ownership in Federal-Mogul Holdings Corporation (NasdaqGS:FDML) and our wholly owned subsidiaries, Pep Boys and IEH Auto Parts Holding
- Federal-Mogul operates with two end-customer focused businesses. The Powertrain business focuses on original equipment powertrain products for automotive applications. The Motorparts business sells products including brakes. chassis, wipers, and other vehicle components to the global aftermarket and to original equipment manufacturers.
- . Pep Boys is a retailer and distributor of aftermarket auto products and provider of automotive service.
- . IEH Auto is a distributor of aftermarket auto parts primarily to auto service customers and wholesalers.

#### Recent Developments

- . During Q1 2016, Icahn Enterprises completed the acquisition of Pep Boys
- On January 3, 2017, Icahn Enterprises increased its cash tender offer to \$10.00 per share, for all of the outstanding shares of FDML not already owned by Icahn Enterprises

#### Federal-Mogul: Powertrain Highlights

- . Fuel economy and emissions content driving market growth
  - Combustion engines still #1 for foreseeable future
  - Regulations increasing demand for further improvement through 2025
  - Engine downsizing creates higher content product mix
- . Leading powertrain products with #1 or #2 position in most major product categories
- . Extensive technology and intellectual property with focus on core product lines
- . Investing in emerging markets where there are attractive opportunities for growth
- . Continued restructuring to lower cost structure and improve manufacturing footprint

#### Historical Segment Financial Summary

Automotive Segment	FYE	FYE December 31.					
(\$ millions)	2013	2014	2015 <sup>(2)</sup>	2016(2)			
Select I ncome Statement Data:							
Total revenues	\$6,876	\$7,324	\$7,853	\$9,493			
Adjusted EBITDA	591	630	651	812			
Net in come	263	(90)	(352)	(249)			
Adjusted EBITDA attrib. to IEP	\$462	\$502	\$531	\$679			
Net income attrib, to IEP	250	(87)	(299)	(210)			
Select Balance Sheet Data <sup>(1)</sup> :							
Total assets	\$7,545	\$7,529	\$7,943	\$10,070			
Equity attributable to IEP	1,660	1,231	1,270	2,457			

#### Federal-Mogul: Motorparts Highlights

- . Aftermarket benefits from the growing number of vehicles globally and the increasing age of vehicles in Europe
- Leader in most of its product categories with a long history of quality and strong brand names including Champion, Wagner, Ferodo, MOOG, Fel-Pro
- Investing in Growth
  - Global Expansion: Leverage global capabilities in Asia and other emerging markets
  - Distribution and IT: Improve customer service and delivery, order and inventory management, on-line
  - Cost Structure: improve manufacturing footprint, optimize low-cost sourcing and operational performance
  - Product Line Growth: expand existing product lines and add new product lines through acquisition or
  - Product Differentiation and Brand Value: invest in product innovation and communicate brand value proposition to end customers

### Pep Boys and IEH Auto Parts Holding LLC

 Pep Boys and IEH Auto are operated together in order to grow their sales to DIFM distributors and DIFM service professionals, to grow their automotive service business, and to maintain their DIY customer bases by offering the broadest product assortment in the automotive aftermarket

Balance Sheet data as of the end of each respective fiscal period.
 Results include IEH Auto Parts Holding LLC beginning June 1, 2015 and Pep Boys beginning February 3, 2016.

## 2 Segment: Railcar

### Segment Description

- American Railcar Industries, Inc. ("ARI") (NASDAQ:ARII) operates in three business segments: manufacturing operations, railcar services and leasing
- American Railcar Leasing, LLC ("ARL"), is engaged in the business of leasing railcars.

### **Historical Segment Financial Summary**

RallcarSegment	FYE	LTM September 30		
(\$ millions)	2013	2014	2015	2016
Net Sales/Other Revenues From	Operations:	- 1		-
Manufacturing	\$408	\$379	\$440	\$474
Railcarleasing	273	364	452	481
Railicar se rvi ces	58	47	47	49
Total	\$739	\$790	\$989	\$1,004
Gross Margin:				
Manufacturing	\$82	\$91	\$102	\$74
Railcarleasing	148	219	276	272
Railicar se rvi ces	23	17	22	22
Total	\$253	\$327	\$400	\$368
Adjusted EBITDA attrib. to IEP	\$111	\$269	\$318	\$361
Net in come attrib. to IEP	30	122	137	137
Total assets (1)	\$2,547	\$3,120	\$3,681	\$3,348
Equity attributable to IEP (1)	591	711	742	424

### **Highlights and Recent Developments**

- · Railcar manufacturing remains strong
  - 5,083 railcar backlog as of September 30, 2016
  - Tank railcar demand impacted by volatile crude oil prices
  - New tank railcar design requirements released in May 2015
- · Growing railcar leasing business provides stability
  - In Q1 2016, increased ownership of ARL to 100% by acquiring the remaining 25% that IEP did not already own
  - Combined ARL and ARI railcar lease fleets grew to 45,481 railcars as of September 30, 2016 from approximately 45,050 at the end of 2015
- ARI annualized dividend is \$1.60 per share
- ARL cash to HoldCo was \$100 million in 2015 and \$200 million in 2016
- On July 28, 2015, ARI's Board of Directors authorized a stock repurchase program pursuant to which ARI may, from time to time, repurchase up to \$250 million of its common stock
- On December 19, 2016, IEP announced entrance into a definitive agreements to sell ARL to SMBC Rail Services LLC for cash based on a total enterprise value of \$3.364 billion (subject to certain adjustments)
  - Initial close on approximately 29,000 railcars for \$2.778 billion
  - For a period of three years thereafter, upon satisfaction of certain conditions, IEP will have an option to sell, and SMBC Rail will have an option to buy, approximately 4,800 additional railcars for approximately \$586 million at the time of the initial closing

## 2 Segment: Gaming

### Company Description

- We conduct our Gaming segment through our majority ownership in Tropicana Entertainment and Trump Entertainment
- Tropicana Entertainment Inc. (OTCPK:TPCA) operates eight casino facilities featuring approximately 392,000 square feet of gaming space with 7,900 slot machines, 300 table games and 5,500 hotel rooms as of September 30, 2016
  - Eight casino facilities located in New Jersey, Indiana, Nevada, Mississippi, Missouri, Louisiana and Aruba
  - Successful track record operating gaming companies, dating back to 2000
- Trump Entertainment owns Trump Taj Mahal located in Atlantic City, NJ.

### Historical Segment Financial Summary

GamingSegment	FYE	FYE December 31,					
(5 millions)	2013	2014	2015	2015 <sup>(2)</sup>			
Select Income Statement Data:							
Total revenues	\$571	\$849	\$811	\$939			
Adjusted EBITDA	66	99	140	138			
Netincome	19	269	38	(64)			
Adjusted EBITDA attrib. to IEP	\$45	\$66	\$95	\$92			
Net income attrib. to IEP	13	185	26	(77)			
Select Balance Sheet Data (1):							
Total assets	\$996	\$1,260	\$1,281	\$1,476			
Equity attributable to IEP	392	578	604	750			

### **Highlights and Recent Developments**

- Management uses a highly analytical approach to enhance marketing, improve utilization, optimize product mix and reduce expenses
  - Established measurable, property specific, customer service goals and objectives to meet customer needs
  - Utilize sophisticated customer analytic techniques to improve customer experience
- Selective reinvestment in core properties including upgraded hotel rooms, refreshed casino floor products tailored for each regional market and pursuit of strong brands for restaurant and retail opportunities
- · Capital structure with ample liquidity for synergistic acquisitions in regional gaming
  - On April 1, 2014, Tropicana acquired Lumière Place Casino in St. Louis, Missouri
- On July 31, 2015, Tropicana's Board of Directors authorized a stock repurchase program pursuant to which Tropicana may, from time to time, repurchase up to \$50 million of its common stock
- During Q1 2016, IEP obtained control and began consolidating the results of Trump Entertainment, which owns and operates Trump Taj Mahal Casino Resorts in Atlantic City, New Jersey
  - Trump Taj Mahal closed on October 10, 2016. The segment recorded impairments to the property and associated intangibles of \$92 million

(1) Balance Sheet data as of the end of each respective fiscal period.
(2) Results include Trump Entertainment beginning February 26, 2016.

## Significant Asset Coverage

 Significant Valuation demonstrated by market value of IEP's public subsidiaries and Holding Company interest in Funds and book value or market comparables of other assets

					Estimated
	Dec 31	March 31	June 30	Sept 30	Dec 31
	2015	2016	2016	2016	2016
Market-valued Subsidiaries:	Dia.				
Holding Company interest in Funds (1)	\$3,428	\$1,820	\$1,713	\$1,825	\$1,652
CVR Energy (2)	2,802	1,858	1, 104	980	1,808
CVR Refining - direct holding (2)	114	72	47	50	60
Federal-Mogul (2)	949	1,389	1, 152	1,332	1,429
American Railcar Industries (2)	549	484	489	492	538
Total mark et-valued subsidiaries	\$7,842	\$5,604	\$4,483	\$4,680	\$5,487
Other Subsidiaries					
Tropicana (3)	\$794	\$844	\$811	\$877	\$877
Visk as e (3)	183	165	143	145	145
Real Estate Holdings (4)	656	649	647	644	644
PSC Metals (4)	182	174	178	169	169
WestPoint Home (4)	178	175	174	169	169
ARL (5)	852	1,024	1,033	1,029	571
Ferrous Resources (4)	95	85	81	79	79
IEH Auto & PepBoys (4)	249	1,418	1,423	1,384	1,384
Trump Entertainment (4)	-	203	208	118	118
Total - other subsidiaries	\$3,187	\$4,736	\$4,697	\$4,594	\$4,138
Add: Holding Company cash and cash equivalents (6)	166	212	211	192	1,308
Less: Holding Company debt (6)	(5,490)	(5,487)	(5, 488)	(5, 489)	(5,489
Add: Other Holding Company net assets (6)	615	(13)	133	183	(368
Indicative Net Asset Value	\$6,320	\$5,052	\$4,036	\$4,160	\$5,072

Note: Indicative net asset value does not purport to reflect a valuation of IEF. The calculated indicative net asset value does not holide any value for our investment Segment other than the fair market value of our investment in the investment. Funds. A valuation is a subjective exercise and indicative net asset value does not recessarily consider all elements or consider in the adequate proportion the elements that could affect the valuation of IEP. Investors may reasonably differ on what such elements are and their impact on IEP. No representation or assurance, express or implied is made as to the accuracy and correctness of indicative net asset value as of these dates or with respect to any future indicative or prospective results which may vary.

prispective results which may vary.

Note: Information for the year ended December 31, 2016 is preliminary and reflects management's estimates based solely upon information available as of the date of this presentation, and which is not a comprehensive statement of the Company's financial results for the year ended December 31, 2016. It is possible that the Company's actual results may differ materially from these estimates due to the completion of its financial closing procedures final adjustments and other developments that may arrise between now and the time its financial results for the year ended December 31, 2016 are finalized.

(Represents equity attributable to us as of each respective date, except December 31, 2016, which represents the estimated equity attributable to us as of December 31, 2016, and the second or closing share price on each date and the number of shares owned by the Holding Company as of each respective date.

(3) Amounts based on maker companished size to lack of material trading volume. Tropicans valued at 3.5. Adjusted EBITDA for the twelve months ended December 31, 2016, June 30, 2016 and September 30, 2016 and September 30, 2016 value. Visitass valued at 9.0x Adjusted EBITDA for the twelve months ended December 31, 2015, March 31, 2016, June 30, 2016 and September 30, 2016 and September 30, 2016 value.

(4) Represents equity attributable to us as of each respective date, except December 31, 2016, which represents the equity attributable to us as of September 30, 2016.

(5) ARL value assumes the present value of projected cash flows from leased relicions, net of debt, plus volving capable. December 31, 2016 adjusted to reflect the Initial sale of ARL to SMBC Rail and assumes the ARL cars not being sold to SMBC Rail ouring the Initial closing are valued at the purchase price option set forth in the agreement less liabilities.

(6) Holding Company's balance as of each respective date, except December 31, 2016, which represents Holding Company's balance as of September 30, 2016 adjus



## Strong, Stable Cash Flow Generation from Operating Subsidiaries

The Company and its subsidiaries generate ample cash flow to cover interest payments and operating expenses

		r Ended er 31, 2016
(\$in millions)		naudited)
Cash Dividends and Distributions to Icahn Enterprises Ho	oldings:	
CVR Energy, Inc. (1)	\$	187
American Railcar Industries, Inc. <sup>(2)</sup>		19
American Railcar Leasing, LLC <sup>(3)</sup>		200
Cash distribution from our Real Estate segment <sup>(4)</sup>		42
IEH Auto and PepBoys <sup>(5)</sup>		100
Cash distribution from our Investment segment <sup>(5)</sup>		1,050
Total cash dividends and distributions	\$	1,598

Note: information for the year ended December 31, 2016 is preliminary and reflects management's estimates based solely upon information available as of the date of this presentation, and which is not a comprehensive statement of the Company's financial results for the year ended December 31, 2016. It is possible that the Company's actual results may differ materially from these estimates due to the completion of its financial closing procedures final adjustments and other developments that may arise between now and the time its financial results for the year ended December 31, 2016 are finalized.

(1) Of the dividends/distributions received, \$142 million represented icain Enterprises Holdings' share of CVR's issuance of an annualized dividend of \$2.00 per share during the year ended December 31, 2016, and \$45 million represented tax sharing payments pursuant to tax sharing agreements.

(2) Represented cain Enterprises Holdings' share of American Railcar industries inc's issuance of an annualized dividend of \$1.60 per share during the year ended December 31, 2016.

(3) Of the distributions received, \$100 million represented regular annualized distribution and \$100 million represented a special distribution during the year ended December 31, 2016. Does not give pro forma effect to the sale of ARL to SMBC Rail.

(4) Represented regular annualized distributions during the year ended December 31, 2016.

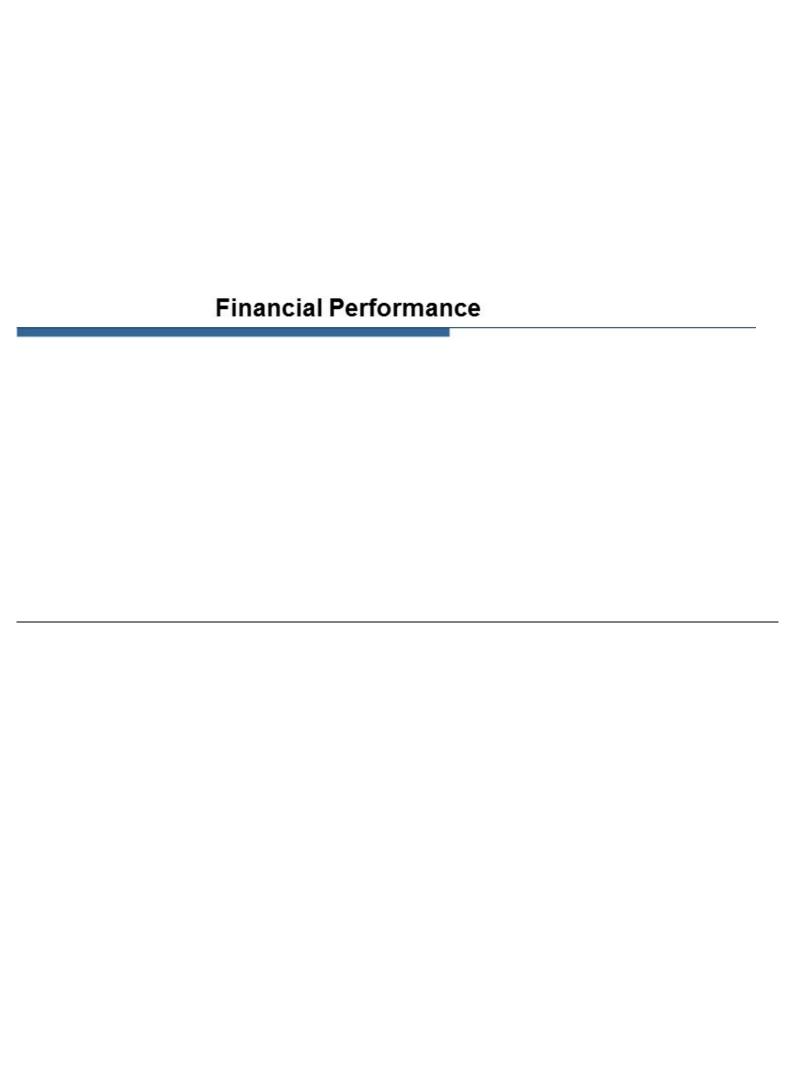


## 4 Liquidity Serves as a Competitive Advantage

(\$Millions)

■ The Company and its subsidiaries maintain ample liquidity to take advantage of attractive opportunities for their respective businesses

Liquidity	As of 9/30/2016	Pro-Forma <sup>(1)</sup> As of 9/30/2016		
Liquid Assets:				
Hold Co. Cash & Cash Equivalents	\$192	\$ 1,643		
IEP Interest in Investment Funds	1,811	1,811		
Subsidiaries Cash & Cash Equivalents	1,810	1,709		
Total	\$3,813	\$5,163		
Subsidiary Revolver Availability:				
Automotive	\$339	\$339		
Energy	371	371		
Railcar	200	200		
Gam ing	15	15		
Food Packaging	8	8		
Home Fashion	28	28		
Subsidiary Revolver Availability	\$961	\$961		
Total Liquidity	\$4,774	\$6,124		

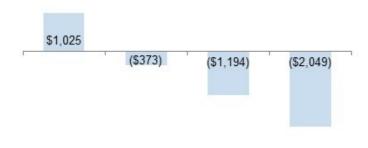


### **Financial Performance**

(\$Millions)

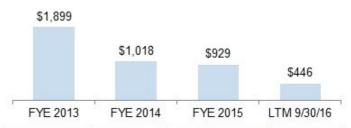
Net Income (Loss) Attributable to Icahn Enterprises

### Adjusted EBITDA Attributable to Icahn Enterprises





	F	LTIM September 30,		
(\$ in millions)	2013	2014	2015	2016
Net Income (Loss) Attribu	table to Icahn Enterp	rises		
Investment	\$812	(\$305)	(\$760)	(\$1,087)
Automotive	250	(87)	(299)	(210)
Energy	289	95	25	(485)
Metals	(28)	(25)	(51)	(42)
Railcar	30	122	137	137
Gaming	13	185	26	(77)
Mining	-	-	(150)	(156)
Food Packaging	32	6	(3)	2
Real Estate	17	22	61	19
Home Fashion	(16)	2	(4)	(7)
Holding Company	(374)	(388)	(176)	(143)
Total	\$1,025	(\$373)	(\$1,194)	(\$2,049)



	F	FYE December 31,						
(\$ in millions)	2013	2014	2015	2016				
Adjusted EBITDA attribut	able to Icahn Enterpri	ses	524					
Investment	\$816	(\$162)	(\$500)	(\$955)				
Automotive	462	502	531	679				
Energy	556	415	436	166				
Metals	(18)	(15)	(29)	(22)				
Railcar	111	269	318	361				
Gaming	45	66	95	92				
Mining	-	-	(6)	(4)				
Food Packaging	50	47	43	39				
Real Estate	46	46	45	42				
Home Fashion	1	5	6	2				
Holding Company	(170)	(155)	(10)	46				
Total	\$1,899	\$1,018	\$929	\$446				

## **Consolidated Financial Snapshot**

	FY	E December 31,		Nine Mont	LTM September 30,	
	2013	2014	2015	9/30/2015	9/30/2016	2016
Net Income (Loss):						
Investment	\$1,902	(\$684)	(\$1,665)	(\$263)	(\$972)	(\$2,374)
Automotive	263	(90)	(352)	-	103	(249)
Energy	479	168	7	347	(588)	(928)
Metals	(28)	(25)	(51)	(22)	(13)	(42)
Railcar	139	188	213	154	123	182
Gaming	19	269	38	33	(69)	(64)
Mining	2	0.40	(195)	(13)	(21)	(203)
Food Packaging	43	9	(3)	2	8	3
Real Estate	17	22	61	55	13	19
Home Fashion	(16)	2	(4)	(3)	(6)	(7)
Holding Company	(374)	(388)	(176)	(267)	(234)	(143)
Net Income (Loss)	\$2,444	(\$529)	(\$2,127)	\$23	(\$1,656)	(\$3,806)
Less: net (in come) loss attrib. to NCI	(1,419)	156	983	(90)	734	1,757
Net Income (Loss) attib. To IEP	\$1,025	(\$373)	(\$1,194)	(\$67)	(\$922)	(\$2,049)
Adjusted EBITDA:						
Investment	\$1,912	(\$385)	(\$1,100)	\$150	(\$788)	(\$2,038)
Automoti ve	591	630	651	481	642	812
En ergy	869	716	755	702	270	323
Metals	(18)	(15)	(29)	(18)	(11)	(22)
Railcar	311	415	492	358	332	466
Gaming	66	99	140	111	109	138
Mining	2	2	(9)	(5)	(3)	(7)
Fo od Packagin g	67	66	59	45	39	53
Real Estate	46	46	45	32	29	42
Home Fashion	1	5	6	4	-	2
Holding Company	(170)	(155)	(10)	(50)	6	45
Consolid ated Adjusted EBITDA	\$3,675	\$1,422	\$1,000	\$1,810	\$625	(\$1.85)
Less: Adjusted EBITDA attrib. to NCI	(1,776)	(404)	(71)	(642)	60	631
Adjusted EBITDA attrib. to IEP	\$1,899	\$1,018	\$929	\$1,168	\$685	\$446
Capital Expenditures	\$1.161	\$1.411	\$1,359	\$1.067	\$615	\$907

## **Strong Balance Sheet**

						As of Septen	nber 30, 201	16				
Ų.	Investment /	Automotive	Energy	Metals	Railcar	Gaming	Mining	Food Packaging	Re al Estate	Home Fashion	Holding Company	Consolidated
Assets												
Cash and cash equivalents	\$14	\$375	\$763	\$5	\$299	\$290	\$2	\$47	\$13	\$2	\$192	\$2,002
Cash held at consolidated affiliated partnershipsand restricted cash	615	4	- 5	5	44	13	0.52	2	2	5	2	692
Investments	9,317	275	-	-	36	36				-	323	9,987
Accounts receivable, net	- 100 <u>-</u> 00	1,405	140	32	33	12	2	57	3	41		1,725
Inventories, net	20	2,335	323	39	85		25	78		72		2,957
Property, plant and equipment, net	-31	3,383	3,392	103	2,767	821	144	150	607	76	3	11,446
Goodwill and intangible assets, net	-	1,790	322	4	7	74	0.50	7	41	3		2,248
Otherassets	977	503	91	14	77	230	23	85	18	6	4	2,028
Total Assets	\$10,923	\$10,070	\$5,031	\$202	\$3,348	\$1,476	\$196	\$426	\$684	\$205	\$5.24	\$33,085
Liabilities and Equity												
Accounts payable, accrued expenses and other liabilities	\$774	\$2,795	\$1,445	\$31	\$360	\$167	\$38	\$63	\$15	\$35	\$149	\$5,872
Securities sold, not yet purchased, at fair value	1,210			-		-				-		1,210
Due to brakers	3,030	0.50		0.5	-31	-	070	5.5	15	733		3,030
Post-employment benefit liability	-	1,142	-	2	8			52		[9]		1,204
Debt	-00	3,338	1.167		2,343	287	56	265	25	1	5,489	12,971
Total liabilities	5,014	7,275	2,612	33	2,711	454	94	380	40	36	5,638	24,287
Equity attributable to Icahn Enterprises	1,825	2,457	1,054	169	424	750	79	31	644	169	(5, 114)	2,488
Equity attributable to non-controlling interests	4,084	338	1,365	-	213	272	23	15	-	-		6,310
Total equity	5,909	2,795	2,419	169	637	1,022	102	46	644	169	(5, 114)	8,798
Total liabilities and equity	\$10,923	\$10,070	\$5,031	\$202	\$3,348	\$1,476	\$196	\$426	\$684	\$205	\$524	\$33,085

## **Appendix**

### **Evolution of Icahn Enterprises**

- IEP began as American Real Estate Partners, which was founded in 1987, and has grown its diversified portfolio to ten operating segments and approximately \$33 billion of assets as of September 30, 2016
- IEP has demonstrated a history of successfully acquiring undervalued assets and improving and enhancing their operations and financial results
- IEP's record is based on a long-term horizon that can enhance business value and facilitate a profitable exit strategy
  - In 2006, IEP sold its oil and gas assets for \$1.5 billion, resulting in a net pre-tax gain of \$0.6 billion
  - In 2008, IEP sold its investment in American Casino & Entertainment Properties LLC for \$1.2 billion, resulting in a pre-tax gain of \$0.7 billion
- Acquired partnership interest in Icahn Capital Management L.P. in 2007
  - IEP and certain of Mr. Icahn's wholly owned affiliates are the sole investors in the Investment Funds
- IEP also has grown the business through organic investment and through a series of bolt-on acquisitions
  - Acquired Pep Boys and Trump Entertainment Resorts, Inc in 2016

				1	imeline o	f Recent	Acquisition	is and	d Exit	S					
As of December 31 Mkt. Cap: \$9.1bn Total Assets: \$12													Current <sup>(1)</sup> Mkt. Ca  Total As		
Investment Mana 8/8/07: Acquired investment advis business, Icahn C Management	ory	2/20/08: Sale resulted in pr	nt Properties of the casinos oceeds of \$1.2 ore-tax gain of	1/15/10 shares contrib	an Railcar In 0: 54.4% of AR outstanding w uted by Carl Ic ige for IEP dep	l's 2 ere II ahn in 1 ositary C	VR Refining & 0 013: CVR Refining O and secondary /16/13 and 5/14/1 VR Partners comecondary of fering	ng comp y offerin 13, respe pleted a	leted ng on ectively. I	IEH Auto Par 6/1/15: IEH A LLC acquired the auto part of Uni-Select	uto Parts H substantial assets in th	olding ly all of	Pep Boys 2/4/16: IEP Boys	acquired Pep	
r: 🖐		+		-				+			-	-	-	<u> </u>	
2007	200	B 2009	9	2010		2011	1 2012		2013		2014 201		5	2016	
-		1			-		1					1			
PSC Metals 11/5/07: Acquired 100% of the equity of PSC Metals from companies wholly owned by Carl Icahn	7/3/08: majority Federal compar	I-Mogul Acquired a / interest in -Mogul from nies wholly by Carl Icahn	Viskase 1/15/10: 71.4% Viskase's share outstanding we contributed by Icahn in excha IEP depositary	es re Carl nge for	Tropicana Entertainment 11/15/10: Received an equity interest as a res of a Ch. 11 restructuring and subsequently acquired a majority sta		ult CVR via a tender offer to purchase all outstanding shares		5/4/12: Acquired a majority interest in 10/2/1: CVR via a tender 75% in offer to purchase all outstanding shares of wholly				Trump Entertainment Resorts, Inc 2/26/16: IEP obtained cont and began consolidating the results of Trump Entertainm Resorts, Inc., upon its emergence from bankrupto		

### Segment: Food Packaging

### **Company Description**

- Viskase Companies, Inc (OTCPK:VKSC) is a worldwide leader in the production and sale of cellulosic, fibrous and plastic casings for the processed meat and poultry industry
- Leading worldwide manufacturer of non-edible cellulosic casings for small-diameter meats (hot dogs and sausages)
  - Leading manufacturer of non-edible fibrous casings for large-diameter meats (sausages, salami, hams and deli meats)

### **Historical Segment Financial Summary**

Food Packaging Segment	FYE	December 3	1,	LTM September30
(\$millions)	2013	2014	2015	2016
Select Income State ment Data:	A Company of the Comp			
Total revenues	\$346	\$346	\$337	\$330
Adjusted EBITDA	67	66	59	53
Netincome	43	9	(3)	3
Adjusted EBITDA attrib. to IEP	\$50	\$47	\$43	\$39
Net income attrib. to IEP	32	6	(3)	2
Select Balance Sheet Data <sup>(1)</sup> :				
Total assets	\$405	\$436	\$416	\$426
Equity attributable to IEP	55	30	23	31

### **Highlights and Recent Developments**

- Future growth expected to be driven by changing diets of a growing middle class in emerging markets
  - In 2012, Viskase completed a new finishing center in the Philippines and expanded its capacity in Brazil
  - Majority of revenues from emerging markets
- · Developed markets remain a steady source of income
  - Distribution channels to certain customers spanning more than 50 years
- Significant barriers to entry
  - Technically difficult chemical production process
  - Significant environmental and food safety regulatory requirements
  - Substantial capital cost

(1) Balance Sheet data as of the end of each respective fiscal period

### Segment: Metals

### **Company Description**

- PSC Metals, Inc. is one of the largest independent metal recycling companies in the U.S.
- Collects industrial and obsolete scrap metal, processes it into reusable forms and supplies the recycled metals to its customers
- Strong regional footprint (Upper Midwest, St. Louis Region and the South)

### **Historical Segment Financial Summary**

Metals Segment	FIE		LTM September 30		
(\$millions)	2013	2014	2015	2015	
Select Income Statement Data:					
Total revenues	\$929	\$711	\$365	\$268	
Adjusted EBITDA	(18)	(15)	(29)	(22	
Net income	(28)	(25)	(51)	(42	
Adjusted EBITDA attrib. to IEP	(\$18)	(\$15)	(\$29)	(\$22	
Net i ncome attrib. to IEP	(28)	(25)	(51)	(42	
Select Balance Sheet Data <sup>(3)</sup> :					
Total assets	\$334	\$315	\$215	\$202	
Equity attributable to IEP	273	250	182	169	

### **Highlights and Recent Developments**

- Increasing global demand for steel and other metals drives demand for U.S. scrap
- · Results are currently impacted by headwinds from:
  - Low iron ore prices
  - Strong U.S. dollar
  - Increased steel imports
- Scrap recycling process is "greener" than virgin steel production
  - Electric arc furnace drive scrap demand and are significantly more energy efficient than blast furnaces
  - Electric arc furnace steel mills are approximately 60% of U.S. production
- · Highly fragmented industry with potential for further consolidation
  - Capitalizing on consolidation and vertical integration opportunities
  - PSC is building a leading position in its markets
- Product diversification will reduce volatility through cycles
  - Expansion of non-ferrous share of total business

(1) Balance Sheet data as of the end of each respective fiscal period.

### Segment: Real Estate

### Company Description

- Consists of rental real estate, property development and associated club activities
- Rental real estate consists primarily of retail, office and industrial properties leased to single corporate tenants
- Property development and club operations are focused on the construction and sale of single and multi-family houses, lots in subdivisions and planned communities and raw land for residential development

### **Historical Segment Financial Summary**

Real Estate Segment	FYE	LTM September30		
(\$millions)	2013	2014	2015	2016
Select Income Statement Data:				
Total revenues	\$85	\$101	\$131	\$96
Adjusted EBITDA	46	46	45	42
Net in come	17	22	61	19
Adjusted EBITDA attrib. to IEP	\$45	\$46	\$45	\$42
Net income attrib. to IEP	17	22	61	19
Select Balance She et Data <sup>(1)</sup> :				
Total assets	\$780	\$745	\$701	\$684
Equity attributable to IEP	711	693	656	644

#### Highlights and Recent Developments

- . Business strategy is based on long-term investment outlook and operational expertise
- Approximately \$0.2 million gain from sale of land for the nine months ended September 30, 2016 and approximately \$39 million gain from sale of 14 rental properties and Oak Harbor during the year ended December 31, 2015

#### Rental Real Estate Operations

- . Net lease portfolio overview
  - Single tenant (Over \$100bn market cap, A-credit) for two large buildings with leases through 2020 – 2021
  - 13 legacy properties with 2.9 million square feet: 12% Retail, 60% Industrial, 28% Office.
- Maximize value of commercial lease portfolio through effective management of existing properties
  - Seek to sell assets on opportunistic basis

#### Property Development

- New Seabury in Cape Cod, Massachusetts and Grand Harbor in Vero Beach, Florida include land for future residential development of approximately 239 and 1,128 units, respectively
- Opportunistically acquired a Las Vegas casino development in 2009 for \$150 million

### Club Operations

 Club operations in New Seabury, Cape Cod and Grand Harbor, Vero Beach focus on operating golf club and related activities

(1) Balance Sheet data as of the end of each respective fiscal period.

### **Segment: Mining**

### **Company Description**

- Ferrous Resources has rights to certain iron ore mineral resources in Brazil and develops mining operations and related infrastructure to produce and sell iron ore products to the global steel industry.
  - Significant iron ore assets in the State of Minas Gerais, Brazil, known as Viga, Viga Norte, Esperança, Serrinha and Santanense.
  - Mineral rights near Jacuípe in the State of Bahia, Brazil.

### **Historical Segment Financial Summary**

Mining Segment	Seven Months Ended December 31, 2015 <sup>(2)</sup>	LTM September 30, 2016
(\$ millions)		
Select Income Statement Data:		
Total Revenues	\$28	\$53
Adjusted EBITDA	(9)	(7)
Netincome	(195)	(203)
Adjusted EBITDA attrib. to IEP	(\$6)	(\$4)
Net income attrib. to IEP	(150)	(156)
Select Balance Sheet Data(1):		
Total assets	\$203	\$196
Equity attributable to IEP	95	79

### **Highlights and Recent Developments**

- IEP acquired a controlling interest in Ferrous Resources on June 8, 2015 through a tender offer to purchase any and all of the outstanding shares.
  - Prior to the tender offer, IEP owned 14% of the company's outstanding common stock and as of September 30, 2016 owned 77%

Balance Sheet data as of the end of the fiscal period. icahn Enterprises acquired majority ownership of Ferrous Resources on June 8, 2015

### **Segment: Home Fashion**

### **Company Description**

- WestPoint Home LLC is engaged in manufacturing, sourcing, marketing, distributing and selling home fashion consumer products
- WestPoint Home owns many of the most wellknown brands in home textiles including Martex, Grand Patrician, Luxor and Vellux
- WPH also licenses brands such as IZOD, Under the Canopy, Southern Tide and Portico

### **Historical Segment Financial Summary**

Home Fashion Segment	FYE	LTM September30		
(\$millions)	2013	2014	2015	2016
Select Income Statement Data:				
Total revenues	\$187	\$181	\$194	\$198
Adjusted EBITDA	1	5	6	2
Netincome	(16)	2	(4)	(7)
Adjusted EBITDA attrib. to IEP	\$1	\$5	\$6	\$2
Net income attrib. to IEP	(16)	2	(4)	(7
Select Balance Sheet Data <sup>(1)</sup> :				
Total assets	\$222	\$208	\$206	\$205
Equity attributable to IEP	191	180	176	169

### **Highlights and Recent Developments**

- One of the largest providers of home textile goods in the United States
- · Largely completed restructuring of manufacturing footprint
  - Transitioned majority of manufacturing to low cost plants overseas
- · Streamlined merchandising, sales and customer service divisions
- Focus on core profitable customers and product lines
  - WPH has implemented a more customer-focused organizational structure with the intent of expanding key customer relationships and rebuilding the company's sales
  - Realizing success placing new brands with top retailers
  - Continued strength with institutional customers
- · Consolidation opportunity in fragmented industry

(1) Balance Sheet data as of the end of each respective fiscal period

## **EBITDA Reconciliation**

# EBITDA and Adjusted EBITDA Reconciliation

	Year	Ended December 31,		Nine Months Ended Se	Twelve Months Ended September 30,	
	2013	2014	2015	2015	2016	2016
		(unaudited)		(unaudite	d)	(unaudited)
Adjusted EBITDA attributable to Icahn Enterprises:						
Net in come (loss)	\$1,025	(\$373)	(\$1,194)	(\$67)	(\$922)	(\$2,049)
Interest expense, net	464	614	762	563	468	667
Income tax expense (benefit)	(170)	(109)	14	133	61	(58)
Depreciation, depletion and amortization	485	573	616	456	556	716
EBITDA attributable to Icahn Enterprises	\$1,804	\$705	\$198	\$1,085	\$163	(\$724)
Impairment of assets	14	72	544	8	429	965
Restructuring costs	41	67	80	47	24	57
Non-service cost of U.S. based pension	4	(6)	1		10	11
FIFO Impact unfavorable	(15)	94	35	20	(18)	(3)
OPEB curtailment gains	(15)	-	9-	-	-	-
Certain share-based compensation expense	20	8	11	7	350	4
Major scheduled turnaround expense	-	5	62	13	20	69
Net loss on divestitures	46	-	-		-	
Expenses related to certain acquisitions	0	20	5	6	_	(1)
Net loss on extinguishment of debt	-	152	1	1	1	1
Unrealized gain on certain derivatives	(43)	(41)	2	11	23	14
Tax credits	0	20		2	_	-
Other	43	(38)	(10)	(30)	33	53
Adjusted EBITDA attributable to Icahn Enterprises	\$1,899	\$1,018	\$929	\$1,168	\$685	\$44.6

### Adjusted EBITDA Reconciliation by Segment – Nine Months Ended September 30, 2016

								Food	Real	Home	Holding	
	Investment Autor	motive	Energy	Metals	Railcar	Gaming	Mining	Packaging	Estate	Fashion	Company	Consolidated
djusted EBITDA:												The second second
Net in come (loss)	(\$972)	\$108	(\$588)	(\$13)	\$123	(\$69)	(\$21)	\$8	\$13	(\$6)	(\$234)	(\$1,656
Interest expense, net	184	116	56	72	64	9	4	10	1	27	215	65
In come tax expense (benefit)	-	12	(17)	(12)	42	24	2	5	-	-	25	8
Depreciation, depletion and amprization	50.	337	191	17	103	53	3	15	15	5	50	73
EBITDA before non-controlling interes to	(\$788)	\$568	(\$358)	(\$8)	\$332	\$17	(\$12)	\$38	\$29	(\$1)	\$6	(\$177
Impairment of assets	20 E E E	4	574	-	0.50	92	- N	850	(4.50)	12		67
Restructuring costs		28	-	1	-	-	-	-	-			2
Non-service cost of U.S. based pension	**	9	10*	0.50	0.50	0.00	50.00	4	0.70	5.0	**	1
FIFO impact unfavorable	2	-	(30)	-	-	-	-	-	-	23	23	(30
Major's cheduled to maround expense		50750	38	0.70	0.70	57.55	52755	50.755	0.70	50	**	3
Net loss on extin guishment of debt		-	5	2.5	3.53		-	-	2.5	23		
Un realized gain on certain derivatives		9.40	40		30-0		-	-	0.00	- 10	- 1	4
Other		33	1	(4)	-	-	9	(3)	-	1	-	3
Adjusted EBITDA before son-matrolling interests	(\$788)	\$642	\$270	(\$11)	\$332	\$109	(\$3)	\$39	\$29	\$0	\$6	\$62
djusted EBITDA attributable to IEP:												
Net in come (loss)	(\$445)	\$85	(\$329)	(\$13)	\$98	(\$80)	(\$16)	\$6	\$13	(\$6)	(\$234)	(\$922
Interest expense, net	62	96	20		57	7	3	7	1	70	215	46
In come tax expense (benefit)	-	6	(10)	(12)	30	16	2	4	-	23	25	6
Depreciation, depletion and amortization	(5)	287	94	17	87	38	2	11	15	5	-	55
EBITDA attributable to Icahu Enterprises	(\$384)	\$474	(\$225)	(\$8)	\$272	(\$19)	(\$9)	\$28	\$29	(\$1)	\$6	\$16
Impairment of assets	10 10 <u>.</u> 30	3	334		0.50	92		1000	1000	12		42
Restructuring costs		23	-	1	-		-	-	-		-	2
Non-service cost of U.S. based pension	-1	7	90*	30.00	0.50	0.00	0.00	3	20.00	- 27		1
FIFO impact unfavorable	29	-	(18)	-		-	-	-		2.0	23	(18
Major's cheduled to maround expense		50.00	20	0.70	0.50	0.00	50.00	10.00	0.70	- 22	- 2	2
Net loss on entinguishment of debt		-	1	2.5	3.3		-	_	2.0	23		
Unrealized gain on certain derivatives	-	0.40	23		30-00		-	-	0.00	*10	-0	2
Other		30	1	(4)		-	7	(2)	-	1		3
Adjusted EBITDA attributable to Icak a Enterprises	(\$384)	\$537	\$136	(\$11)	\$272	573	(\$2)	529	\$29	\$0	\$6	

### Adjusted EBITDA Reconciliation by Segment – Nine Months Ended September 30, 2015

								Food	Real	Home	Holding	
	Investment Auto	motive	Energy	Metals	Railcar	Gaming	Mining	Packaging	Estate	Fashion	Company	Consolidate
fjusted EBITDA:												
Not in come (loss)	(\$263)	\$0	\$347	(\$22)	\$154	\$33	(\$13)	\$2	\$55	(\$3)	(\$267)	5
In teres t expens e, net	412	103	35	1	59	8	-	9	2	20	214	8
In come tax expense (benefit)	**	30	87	(17)	50	23	1	5		-	5	1
Depreciation, depletion and amprization	504 50	257	172	22	98	45	4	15	15	5		. 6
EBITDA before non-controlling interes a	\$149	\$390	\$641	(\$17)	\$356	\$110	(\$8)	\$31	\$73	\$2	(\$48)	\$1,6
Impairment of assets		10	107	100	0,50	1970		150	0.50	7.0	-	
Restructuring costs		57	-	-	-	-	-	-	-	20	-	1
Non-service cost of U.S. based pension	**	(1)	90*	0.70	0.50	0.00	50700	2	0.70	5.0	**	
FIFO impact unfavorable		-	35		-	-	-	-	-	23	23	3
Centain share-based compensation expense		(1)	9	0.70	0.00	50.00	50700	5753	0.70	50	**	
Major's cheduled to maround expense			24	3.53	3.5	-	-		32.5	23	2	
Expenses related to certain acquisitions	-	7			20-00		91-29			- 10	-	1
Not loss on extinguishment of debt		-			2	-			-	23		
Unrealized gain on certain derivatives		9,50	18			-	0.00	-		-10	-	
Other	1	19	(25)	(1)	-	1	3	12	(41)	2	(2)	(
Adjusted EBITDA before son-matrolling interests	\$150	\$481	\$702	(\$18)	\$358	\$111	(\$5)	\$45	\$32	\$4		\$1,8
djusted EBITDA attributable to IEP:												55
Net in come (loss)	(\$119)	(\$4)	\$181	(\$22)	\$98	\$23	(\$10)	\$1	\$55	(\$3)	(\$267)	(\$6
In teres t expens q, net	190	84	19		42	5	76	7	2	2.5	214	
home tax expense (benefit)	-	24	75	(17)	25	15	1	4	-		5	1
Depreciation, depletion and amprization	E14	211	94	22	63	31	3	11	16	5		
EBITDAsstributable to Icalin Enterprises	571	\$315	\$369	(\$17)	\$228	\$75	(\$6)	\$23	\$73	\$2		\$1,0
Impairment of assets	100	8	033	-	8.0	3-0	-	8.00	83.00	- 10		0.000
Restructuring costs	9	47	2			-	-			- 2	23	
Non-service cost of U.S. based pension	**	(1)	107	0.70	0.50	50.00	50.00	1	0.70	5.0	- 2	
FIFO impact unfavorable		-	20	3.5	3.5				2.0	- 13		
Certain share-based compensation expense	-	(1)	8	0.00	0.0-0.0		0.0	0.429		-10	-	
Major's cheduled to maround expense	2	1-1	13	3.3	-					23	-	
Expenses related to certain acquisitions	-	6	- 7		3.40	0.00	91-00	0.0		-11	-	
Net loss on extinguishment of debt	9				1					2	9	
Unrealized gain on certain derivatives	20		11			-	-	-	0.0	400		
Other	9	15	(15)	(1)	-	1	2	9	(41)	2	(2)	(
Adjusted EBITDA attributable to Icak a Enterprises	571	\$389	\$406	(\$18)	\$229	576	(\$4)	\$33	\$32	54		51.

### Adjusted EBITDA Reconciliation by Segment – LTM Ended September 30, 2016

								Food	Real	Home	Holding	*
	Investment /	utom otive	Energy	Metals	Railcar	Gaming	Mining	Packaging	Estate	Feshion	Company	Consolidated
djusted EBITDA:												
Net in come (loss)	(\$2,374)	(\$2.49)	(\$928)	(\$42)	\$182	(\$64)	(\$208)	\$3	\$19	(\$7)	(\$143)	(\$3,806
Interest expense, net	335	151	66	1000	85	12	6	13	1	72	289	958
In come tax expense (benefit)		32	(45)	(27)	61	28	2	10	-	8(2)	(96)	(35
Depreciation, depletion and amprization	(5)	426	248	24	137	70	7	19	20	7	102	958
EBITDA before non-controlling interests	(\$2,039)	\$360	(\$659)	(\$45)	\$465	\$46	(\$188)	\$45	\$40	\$0	\$50	(\$1,925
Impairment of assets		338	827	20	1.50	92	169	1.5	2	0.50	70	1,44
Restructuring costs	2	60	-	3	-	-		5	-	1	- 3	6
Non-service cost of U.S. based pension	52	9	927	0.70	0.00	0.00	0.00	5	50.00	0.50	5.0	1
FIFO impact unfavorable	2	-	(5)		-	-	-	-	-		20	(5
Certain share-based compensation expense	50	0.53	4	0.70	1	57-56	50753	107	0.70	0.00	5.0	
Major's cheduled to maround expense	23		123	32.53	200	-	-	32	-	3.5	23	123
Expenses related to certain acquisitions	-10	(1)	-		-	-	0.00	-	0.00	30-0	*10	(:
Net loss on extinguishment of debt	23		5	-	-	-		-		-	2	1 3
Un realized gain on certain derivatives	-	-	24	3.0	-	-	91-33	-	9.53	3.4	- 10	2
Other	1	45	4		-	-	12	(2)	-	1	(4)	5
Adjusted EBITDA before non-control ling in teres to	(\$2,038)	\$812	\$323	(\$22)	\$466	\$138	(\$7)	\$53	\$42	\$2	\$46	(\$185
djusted EBITDA attributable to IEP:												
Net in come (loss)	(\$1,087)	(\$210)	(\$485)	(\$42)	\$137	(\$77)	(\$156)	\$2	\$19	(\$7)	(\$143)	(\$2,048
Interest expense, net	131	125	26		72	9	5	9	1		289	667
In come tax expense (benefit)	-	28	(31)	(27)	41	18	2	7	-	-	(96)	(58
Depreciation, depletion and amortization	ES97	361	125	24	110	50	5	14	20	7	1000	716
EBITDAstributable to Icahu En terpris es	(\$956)	\$304	(\$365)	(\$45)	\$360	50	(\$144)	\$32	\$40	\$0	\$50	(\$724
Impairment of assets	-	277	444	20	-	92	130	-	2	8.0	·	965
Restructuring costs	20	49	-	3	-	-	-	4	1.0	1	20	5
Non-service cost of U.S. based pension	50	7	107	0.70	50753	50-55	50700	4	57.55	0.00	50	1
FIFO impact unfavorable	23	2	(3)	32.53	-	-		32		3.5	23	(3
Certain share-based compensation expense	-10		3		1	-	0.00	-	0.00	30-0	*10	1
Major's cheduled to maround expense	23	-	69	-	-	-		-			20	6
Expenses related to certain acquisitions	-11	(1)	-	30-00	-	-	0.00	-		30-0	-10	(1
Net loss on extinguishment of debt			1	1			-			12	23	
Un realized gain on certain derivatives	-	-	14	(1-1)	-	-	-	132		-	40	1
Other	1	43	3	-	-	-	10	(1)	-	1	(4)	53
Adjusted EBITDA attributable to Icahu Enterprises	(\$955)	\$679	\$166	(\$22)	\$361	\$92	(\$4)		\$42	\$2		\$44

### Adjusted EBITDA Reconciliation by Segment – Year Ended December 31, 2015

								Food	Real	Home	Hol ding	
	Investment A	utom otive	Energy	Metals	Railcar	Gaming	Mining	Peckeging	Estate	Fashion	Company	Consolidate
djusted EBITDA:												
Net in come (loss)	(\$1,665)	(\$352)	\$7	(\$51)	\$213	\$38	(\$195)	(\$3)	\$61	(\$4)	(\$176)	(\$2,12
Interest expense, net	563	138	45	7.	80	11	2	12	2	7.	288	1,14
In come tax expense (benefit)	-	50	59	(32)	69	27	1	10		-	(116)	
Depreciation, depletion and amprization	534 70	345	229	29	127	63	8	19	21	7	28 29	84
EBITDA before non-controlling interes to	(\$1,102)	\$182	\$340	(\$54)	\$489	\$139	(\$184)	\$38	\$84	\$3	(\$4)	(\$6
Impairment of assets	-	344	253	20	1570	1570	169	107	2	0.50		78
Restructuring costs	2	89	-	2	-	-	-	5		1	20	
Non-service cost of U.S. based pension	**	(1)	90*	0.70	0.00		50.00	3	50703	0.50	***	l 8
FIFO impact unfavorable	20	-	60	-	-	-	-	-	-	-	20	
Certain share-based compensation expense	50	(1)	13	0.70	1	5753	50.00	107	0.00	0.70	5.0	1
Major's cheduled to maround expense	23		109	3.5	200		-	32	-	3.5	33	10
Expenses related to certain acquisitions		6		30-0				100	0.00	0.00	*10	1 23
Net loss on extinguishment of debt	23	-	-	-	2					-	23	
Un realized gain on certain derivatives	-10	0.40	2	0.00	-	-		115	0.00	0.00	- 1	
Other	2	32	(22)	3		1	6	13	(41)	2	(6)	(1
Adjusted EBITDA before non-control ling in teres to	(\$1,100)	\$651	\$755	(\$29)	\$492	\$140	(\$9)	\$59	\$45	\$6	(\$10)	\$1,0
djusted EBITDA attributable to IEP:												
Net in come (loss)	(\$760)	(\$299)	\$25	(\$51)	\$137	\$26	(\$150)	(\$3)	\$61	(\$4)	(\$176)	(\$1,19
Interest expense, net	259	113	25	20.20	57	7	2	9	2		288	76
In come tax expense (benefit)	-	45	54	(32)	36	18	1	7		-	(116)	
Depreciation, depletion and amortization	E0	285	125	29	86	43	6	14	21	7	98 29	61
EBITD Auttributable to Irahu Enterprises	(\$501)	\$145	\$229	(\$54)	\$316	\$94	(\$141)	\$27	\$84	\$3	(\$4)	\$1
Impairment of assets	-	282	110	20	-	-	130	9-	2	8.43		54
Restructuring costs	2	73	-	2	-	-	-	4	1.0	1	20	
Non-service cost of U.S. based pension	#X	(1)	107	0.00	50755	5753	50.00	2	57.55	0.00	5.0	
FIFO impact unfavorable	23	-	35	3.5			-	32		2.5	23	
Certain share-based compensation expense	- 1	(1)	11	20-00	1		0.00	10-	0.00	0.00	*10	
Major's cheduled to maround expense	23		62	-				-		-	20	
Expenses related to certain acquisitions	•16	5	-	0.00	0.00			115	0.40	0.00	-11	
Net loss on entinguishment of debt	2			72	1					1	38	
Un realized gain on certain derivatives	-	-	2	(-)	-	-	-	132			40	
Other	1	28	(13)	3	-	1	5	10	(41)	2	(6)	(1
Adjus ted EBITDA attributable to Icahu Enterpris es	(\$500)	\$531	\$436	(\$29)	\$318	\$95	(\$6)	\$43	\$45	\$6		\$9

### Adjusted EBITDA Reconciliation by Segment - Year Ended December 31, 2014

							Food	Real	Home	Holding	
	Investment	Automotive	Energy	Metals	Railcar	Gaming	Packaging	Estate	Fashion	Company	Consolidate
djusted EBITDA:											
Net income (loss)	(\$684)	(\$90)	\$168	(\$25)	\$188	\$269	\$9	\$22	\$2	(\$388)	(\$52
Interest expense, net	299	123	35	-	57	11	14	3	-	290	83
In come tax (ben efit) expense	51	91	73	(18)	56	(147)	3	1.50	0.0	(161)	(10:
Depreciation, depletion and amortization		335	219	26	106	50	22	22	7	-	78
EBITDA before a on-controlling interests Impairment	(\$385)	\$459 24	\$495 103	(\$17)	\$407	\$183	\$48	\$47 5	\$9	(\$259)	\$9 13
Restructuring	-1	86	- 1	100	0.40	20	2		(2)		8
Non-service cost of U.S. based pension	-	(6)		-		-	(1)		-	-	(
FIFO impact un favorable		1-1	161		_		-	_	3		16
Certain share-based compensation expense	-1	(4)	13	-	3	-	-	014:0	-		1
Majors cheduled to maround expense	2		7	10	70.5						
Net loss on extinguishment of debt	29	36		1.2	2	21	16	020	21	108	16
Unrealized gains on certain derivatives	-	-	(63)	-		-	-		-		(6
Other	2	35	-	(1)	3	(84)	3	(6)	(2)	(4)	(5
Adjusted EBIT DA before non-controlling interests	(\$385)	\$630	\$716	(\$15)	\$415	\$99	\$66	\$46	\$5		\$1,4
djusted EBITDA attributable to IEP:										***	
Net income (loss)	(\$305)	(\$87)	\$95	(\$25)	\$122	\$185	\$6	\$22	\$2	(\$388)	(\$37
Interest expense, net	143	99	20		42	7	10	3	-	290	61
In come tax (ben efit ) exp ens e	7.0	80	64	(18)	25	(102)	2	1.50	-	(161)	(10
Depreciation, depletion and amortization	-	270	124	26	74	34	16	22	7	-	57
EBITDA attributable to Icahu Enterpris es	(\$162)	\$362	\$303	(\$17)	\$264	\$124	\$34	\$47	\$9	(\$259)	\$7
Imp airment	20	19	45	3	720		2	5	2	12	7
Restructuring	-2	69	-	-	0.40	-	-	-	(2)	y 34	6
Non-service cost of U.S. based pension	7.1	(5)		47	0.50	0.	(1)	1.50	-	8	(
FIFO impact un favorable	2	-	94	-	-	2	-	-	-		9
Certain share-based compensation expense	- 1	(3)	9	-	2	*	-	959	- 30		1
Majors cheduled to maround expense	20	20	5	12	7020		-	-		12	1
Net loss on entinguishment of debt	-2	31	-	-	1	-	12	-	-	108	15
Un realized gains on certain derivatives	-	70	(41)		0.50	70	1.5	959	-		(4
Other		29	-	(1)	2	(58)	2	(6)	(2)	(4)	(38
Adjusted EBIT DA attributable to Icahu Enterprises	(\$162)	\$502	\$415	(\$15)	\$269	\$66	\$47	\$46	\$5		\$1.0

### Adjusted EBITDA Reconciliation by Segment – Year Ended December 31, 2013

							Food	Real	Home	Holding	
<u>l</u>	Investment	Automotive	Energy	Metals	Railcar	Gaming	Packaging	Estate	Fashion	Com pany	Consolidated
djusted EBITDA:											
Net income (loss)	\$1,902	\$2.63	\$479	(\$28)	\$139	\$19	\$43	\$17	(\$16)	(\$374)	\$2,44
Interest expense, net	10	108	47	200	40	13	22	4	-	300	54
Income tax (benefit) expense	- 20	(180)	195	(20)	31	3	(51)	-	-	(96)	(118
Depreciation, depletion and amortization	***	296	208	26	92	34	21	23	8	-	708
ERITDA before non-con trolling in terests	\$1,912	\$487	\$929	(\$22)	\$302	\$69	\$35	\$44	(\$8)	(\$170)	\$3,57
Imp airment	-	8		2	-	3		2	1	-	10
Res tructurin g	-	40	0.50				10	0.70	10		50
Non-service cost of U.S. based pension	-	2	-	2		-	3	-	-		
FIFO impact unfavorable	7.5	0.50	(21)			15		973	1.0		(21
OPEB custailment gains	24	(19)	-	-	-	-	2	-	100	2	(19
Certain s'hare-bas ed compens ation expense	•	5	18		5		15	-			2.
Disposal of assets	20	60	7.	2	-	0	2	-	2	2	60
Net loss on extinguishment of debt	40	-	(5)	-	-	5		-	-	140	-
Unrealized loss on certain derivatives	10	0.50	(51)				1.5	1.5	-	-	(51
Other	-	8	(1)	2	4	(11)	29	-	(2)		25
Adjusted ESITDA before non-controlling in teres to	\$1,912	\$591	\$869	(\$18)	\$311	\$66	\$67	\$46	\$1	(\$170)	\$3,67
djusted EBITDA attributable to IEP:											
Net income (loss)	\$812	\$250	\$289	(\$28)	\$30	\$13	\$32	\$17	(\$16)	(\$374)	\$1,02
Interest expense, net	4	88	32	-	11	9	16	4	-	300	454
Income tax (benefit) expense	-	(191)	162	(20)	9	2	(36)	-		(96)	(170
Depreciation, depletion and amortization	22 - 52	234	121	26	35	23	15	23	8		485
EBITDA actri bu table to kahu Enterpris es	\$816	\$381	\$604	(\$22)	\$85	\$47	\$27	\$44	(\$8)	(\$170)	\$1,80
Implainment		7	-	2		2	-	2	1		14
Restructuring	23	31	1723			0	2	-	10	2	4:
Non-service cost of U.S. based pension		2			-	-	2				4
FIFO impact unfavorable			(15)	-	-	-		100	-	-	(15
OPEB costaliment gains		(15)				-		-		9	(15
Certain s'hare-bas ed compens ation expense		4	13	-	3		1.5	0.00			2
Disposal of assets	22	45	-	0	27	2	. 10	-	23	0	4
Net loss on extinguishment of debt	-11	-	(3)			3		-	-		-
Unrealized loss on certain derivatives	23		(43)	83	- 69	- 5	1		- 3	- 5	(43
Other	40	6	1.	2	23	(7)	21	0.00	(2)		4
Adjusted EBITDA attributable to Icaka Enterprises	\$816	\$462	\$556	(\$18)	\$111	\$45		\$46			\$1.89

#### Icahn Enterprises L.P. Announces Rights Offering

(New York, New York, January 10, 2017) — Icahn Enterprises L.P. (NASDAQ: IEP) — Icahn Enterprises L.P. ("Icahn Enterprises") announced today that the board of directors of its general partner approved a rights offering to raise proceeds of approximately \$600 million. The purposes of the rights offering are: (i) to enhance Icahn Enterprises' depositary unit holder equity; (ii) to endeavor to improve Icahn Enterprises' credit ratings; and (iii) to raise equity capital to be used for general partnership purposes.

Pursuant to the rights offering, Icahn Enterprises will distribute freely-tradable rights pro rata to holders of record of Icahn Enterprises' depositary units as of the close of business on the record date to be established for the rights offering. Each whole right will entitle the holder to acquire a newly-issued depositary unit of Icahn Enterprises for an exercise price to be established for the rights offering. In addition, holders of rights will be entitled to subscribe for additional depositary units that remain unsubscribed as a result of any unexercised subscription rights.

Carl C. Icahn, who beneficially owns approximately 89.89% of the company's outstanding depositary units, has informed the company that certain of his affiliates intend to exercise fully all basic subscription rights and over-subscription rights allocated to them in the rights offering.

The rights offering will be made pursuant to Icahn Enterprises' effective shelf registration statement on Form S-3 (Reg. No. 333-213563) on file with the Securities and Exchange Commission (the "SEC") that registers the depositary units and the rights, and a prospectus supplement to be filed with the SEC prior to the commencement of the rights offering. The prospectus supplement will contain important information about the rights offering and Icahn Enterprises, including the record date, the exercise price, the date of distribution of the rights and the expiration date of the rights offering. Holders of subscription rights are urged to read the prospectus supplement carefully, when available, copies of which will be filed with the SEC or may be available from the information agent for the rights offering, before exercising their rights and investing. There can be no assurance that the rights offering will be consummated or that Icahn Enterprises will receive the expected proceeds in the rights offering.

This press release shall not constitute an offer to sell or a solicitation of an offer to buy any securities. Any securities may not be offered or sold in the United States absent registration or an applicable exemption from registration requirements.

#### About Icahn Enterprises L.P.

Icahn Enterprises L.P. (NASDAQ: IEP), a master limited partnership, is a diversified holding company engaged in ten primary business segments: Investment, Automotive, Energy, Metals, Railcar, Gaming, Mining, Food Packaging, Real Estate and Home Fashion.

### **Caution Concerning Forward-Looking Statements**

This release contains certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, many of which are beyond our ability to control or predict. Forward-looking statements may be identified by words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," "will" or words of similar meaning and include, but are not limited to, statements about the expected future business and financial performance of Icahn Enterprises L.P. and its subsidiaries. Among these risks and uncertainties are risks related to economic downturns, substantial competition and rising operating costs; risks related to our investment activities, including the nature of the investments made by the funds we manage, losses in the funds and loss of key employees; risks related to our automotive activities, including exposure to adverse conditions in the automotive industry, and risks related to operations in foreign countries; risks related to our energy business, including the volatility and availability of crude oil, other feed stocks and refined products, unfavorable refining margin (crack spread), interrupted access to pipelines, significant fluctuations in nitrogen fertilizer demand in the agricultural industry and seasonality of results; risk related to our gaming operations, including reductions in discretionary spending due to a downturn in the local, regional or national economy, intense competition in the gaming industry from present and emerging internet online markets and extensive regulation; risks related to our railcar activities, including reliance upon a small number of customers that represent a large percentage of revenues and backlog, the health of and prospects for the overall railcar industry and the cyclical nature of the railcar manufacturing business; risks related to our mining operations, including the volatility of the global price of iron ore and global demand levels for iron ore; risks related to our food packaging activities, including competition from better capitalized competitors, inability of its suppliers to timely deliver raw materials, and the failure to effectively respond to industry changes in casings technology; risks related to our scrap metals activities, including potential environmental exposure; risks related to our real estate activities, including the extent of any tenant bankruptcies and insolvencies; risks related to our home fashion operations, including changes in the availability and price of raw materials, and changes in transportation costs and delivery times; and other risks and uncertainties detailed from time to time in our filings with the Securities and Exchange Commission. Past performance in our Investment segment is not necessarily indicative of future performance. We undertake no obligation to publicly update or review any forward-looking information, whether as a result of new information, future developments or otherwise.

### **Contact:**

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